

PSGC

Invitation to
the 2026 Annual General Meeting of Shareholders

PSG CORPORATION PUBLIC COMPANY LIMITED

Tuesday, April 28, 2026, at 10.00 hrs.,
in the form of Hybrid Meeting (Attending in person and via Electronic Media)
at Mekha 2 Meeting Room,
Grande Centre Point Surawong Bangkok,
299 Surawong Road, Suriya Wong, Bang Rak, Bangkok

March 30, 2026

Subject: Invitation to the 2026 Annual General Meeting of Shareholders

To: Shareholders of PSG Corporation Public Company Limited

- Enclosures:
1. A copy of the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025
 2. The 2025 Annual Report (Form 56-1 One Report), along with the financial statements and the Auditor's Report, as of December 31, 2025, in QR Code format
 3. Details and profiles of individuals nominated for directorship
 4. Draft of the Company's Articles of Association (Amended Version)
 5. Provisions of the Company's Articles of Association relevant to a shareholders' meeting
 6. Guidelines for attending the 2026 Annual General Meeting of Shareholders in the form of Hybrid Meeting (Attending in person and via Electronic Media)
 7. Definition of the Company's independent directors, and profiles of independent directors proposed by the Company as proxies for Shareholders
 8. Proxy Forms (Form A., Form B., and Form C.)
 9. Guidelines for downloading the invitation to attend the 2026 Annual General Meeting of Shareholders and the 2025 Annual Report (Form 56-1 One Report)
 10. Registration form for attending the 2026 Annual General Meeting of Shareholders via Electronic Media (E-AGM)
 11. Map of the venue for the 2026 Annual General Meeting of Shareholders

PSG Corporation Public Company Limited (the "Company") will convene the 2026 Annual General Meeting of Shareholders in the form of a Hybrid Meeting (attending in person and via electronic media) in conformity with the applicable meeting regulations. The meeting is scheduled for Tuesday, April 28, 2026, at 10:00 hrs. The main meeting will take place at Mekha 2 Room, Grande Centre Point Surawong Bangkok, 299 Surawong Road, Suriya Wong, Bang Rak, Bangkok 10500. The agenda items are listed as follows:

Agenda Item 1 To consider and certify the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025.

Facts & Reasons: The Company prepared and filed a copy of the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025, which was held on September 22, 2025, with the Stock Exchange of Thailand as required by law, and made it available on the Company's website. Moreover, a copy of the minutes is enclosed with this invitation (**Enclosure 1**).

Board of Directors' opinion: The Board of Directors has reviewed the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025, held on September 22, 2025, and is of the view that they have been correctly and completely recorded. The Board recommends that the 2026 Annual General Meeting of Shareholders approve them.

Notes: A resolution for this agenda item must be approved by a majority vote of shareholders attending and voting at the meeting.

PSGC

Agenda Item 2 To acknowledge the report of the Company's operating performance for the year ending December 31, 2025.

Facts & Reasons: The Company summarized its operating performance and key developments for the fiscal year 2025 in the Annual Report (Form 56-1 One Report), which can be downloaded using the QR Code provided in **Enclosure 2**, which is enclosed with this invitation.

Board of Directors' opinion: The Board of Directors has considered and recommended that the 2026 Annual General Meeting of Shareholders acknowledge the Company's operating performance and key developments for the fiscal year 2025, the summary of which is included in the 2025 Annual Report (Form 56-1 One Report), accessible via the QR Code provided in **Enclosure 2**.

Notes: This agenda item is for shareholders' acknowledgement; thus, required no voting.

Agenda Item 3 To consider and approve the Company's Financial Statements for the year ending December 31, 2025.

Facts & Reasons: The Company has prepared the financial statements for the year ending December 31, 2025. These statements were audited by an auditor from EY Office Limited and examined by the Audit Committee and the Board of Directors.

Furthermore, in accordance with the Public Limited Companies Act B.E. 2535 (1992) (including subsequent amendments) and the Company's Articles of Association, the Company is required to prepare financial statements and a profit and loss statement at the end of each fiscal year for approval at the Annual General Meeting of Shareholders in the following year.

Therefore, the Board of Directors recommends that the 2026 Annual General Meeting of Shareholders approve the Company's financial statements for the fiscal year ending December 31, 2025, the details of which are presented in the 2025 Annual Report (Form 56-1 One Report), accessible via the QR Code provided in **Enclosure 2**. Key concerns can be summarized as follows.

(THB million)

Items	Consolidated Financial Statements		Separate Financial Statements	
	2025	2024	2025	2024
Total assets	5,533.61	4,886.83	5,413.95	4,740.06
Total liabilities	684.54	396.59	687.17	395.20
Shareholders' equity	4,849.07	4,490.24	4,726.77	4,344.85
Total revenues	2,724.55	3,556.37	2,676.73	3,556.33
Net profit (loss)	377.48	1,438.75	387.06	1,398.51
Net profit (loss) per share (THB)	0.0848	0.3232	0.0870	0.3142

PSGC

Board of Directors' opinion: The Board of Directors considered and recommended that the 2026 Annual General Meeting of Shareholders approve the financial statements for the fiscal year ending December 31, 2025, which were audited by an auditor from EY Office Limited, examined by the Audit Committee, and approved by the Board of Directors.

The details of the financial statements are presented in the 2025 Annual Report (Form 56-1 One Report), which can be downloaded using the QR Code provided in Enclosure 2.

Notes: A resolution for this agenda item must be approved by a majority vote of shareholders who attend and vote at the meeting.

Agenda Item 4 To consider and approve the appropriation of profit as a legal reserve and the suspension of dividend payment from the Company's operating performance for the year 2025.

Facts & Reasons: According to Section 116 of the Public Limited Companies Act B.E. 2535 (1992) and Article 41 of the Company's Articles of Association, the Company must allocate part of its annual net profits as a legal reserve, not less than 5 percent of its annual net profits, deducted by the amount of accumulated losses brought forward (if any) until this legal reserve is at least 10 percent of the registered capital.

In 2025, the Company has a net profit (Separate Financial Statements) in the amount of THB 387,064,834, and the legal reserve has not reached the full amount of 10 percent of the Company's registered capital. In order to comply with the laws and the Company's Articles of Association, we would like to propose that the shareholder meeting consider approving the allocation of net profits for the year 2025 as a legal reserve in the amount of THB 19,353,242, equivalent to 5 percent of the net profits for the year 2025. When combined with the existing legal reserve of THB 85,721,203, as of December 31, 2025, the Company's legal reserve will have increased to THB 105,074,445, equivalent to 0.65 percent of the registered capital.

Moreover, the Company's policy is to pay out dividends to shareholders at a ratio of no less than 50% of net profit after taxes and legal reserve, subject to the operating performance, accumulated losses, cash flow sufficient to pay dividends, business expansion plans, obligations, and future appropriateness as determined by the Board of Directors to maximize the Company's and shareholders' benefits.

In this regard, the Company has considered the operating performance and financial status, taking into account all stakeholders. It is noted that at the end of 2025, the Company has accumulated profits that have not been allocated (after deducting the legal reserve) in the amount of THB 367,711,592. When calculated

PSGC

for dividend payment, the amount is considered insignificant. In addition, it was considered that such net profits should be used to increase the financial stability of the Company. For the aforementioned reasons, we would like to propose that the Annual General Meeting of Shareholders consider refraining from paying dividends for the Company's operating performance for the year 2025. The details are summarized in the following table.

Separate Financial Statements	2025	2024
1) Net profit for the year (THB Million)	387.1	1,398.6
2) Deduct additional legal reserve (THB Million)	19.4	69.9
3) Total legal reserve (THB Million)	105.1	85.7
4) Net profit after deducting legal reserve (THB Million)	367.7	1,328.6
5) No. of shares (million shares)	4,451.5	4,451.5
6) Earnings per share (THB)	0.0870	0.3142

Board of Directors' opinion: The Board of Directors considered and deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders to approve the allocation of profits as a legal reserve in the amount of THB 19,353,242 and refrain from paying dividends for the Company's operating performance for the year 2025.

Notes: A resolution for this agenda item must be approved by a majority vote of shareholders who attend and vote at the meeting.

Agenda Item 5 To consider and approve the appointment of the directors replacing those retiring by rotation.

Facts & Reasons: According to Section 71 of the Public Limited Companies Act B.E. 2535 (1992) (including subsequent amendments) and Article 15 of the Company's Articles of Association, one-third of the directors shall retire by rotation at each Annual General Meeting of Shareholders, and those retiring by rotation may be re-elected to the Board of Directors. The following three (3) directors will retire by rotation, with their terms expiring at the 2026 Annual General Meeting of Shareholders:

Name	Position
1. Khammany Inthirath, Ph.D.	Independent Director, Chairman of the Risk Management Committee and Member of the Audit Committee
2. Darnp Sukontasap, Ph.D.	Independent Director and Chairman of the Audit Committee
3. Chaiyod Chirabowornkul, Ph.D.	Director and Member of the Executive Committee

PSGC

In this regard, Chaiyod Chirabowornkul, Ph.D. has expressed his intention not to seek re-election as a director. After due consideration and upon the recommendation of the Nomination and Remuneration Committee, the Board of Directors deemed it appropriate to propose to the Annual General Meeting of Shareholders for approval of the re-election of the following two directors, who will retire by rotation, for another term:

Name	Position
1. Khammany Inthirath, Ph.D.	Independent Director, Chairman of the Risk Management Committee and Member of the Audit Committee
2. Darnp Sukontasap, Ph.D.	Independent Director and Chairman of the Audit Committee

The Nomination and Remuneration Committee performed a screening process for the Company's directorship based on qualifications, knowledge, competencies, experience, morality and ethics, and diversity of Board of Directors members. In addition, the Board of Directors, excluding those with conflicts of interest, considered and opined that the directors who would retire by rotation had knowledge, competencies, experience, and expertise that benefited the Company's operations; and did not have any prohibitive qualifications stipulated in the Public Limited Companies Act B.E. 2535 (1992) (including subsequent amendments), Securities and Exchange Act B.E. 2535 (1992) (including subsequent amendments), as well as other related notifications; and were qualified to serve on the Board of Directors. Therefore, it passed a resolution recommending that the 2026 Annual General Meeting of Shareholders approve the reappointment of the two (2) directors who would retire by rotation to serve on the Board of Directors for another term.

As the Company has provided shareholders with the opportunity to nominate qualified candidates for director appointments in advance, no shareholder has submitted any nominations for consideration.

Board of Directors' opinion: The Board of Directors, excluding those with conflicts of interest, considered each director's qualifications and recommended that the 2026 Annual General Meeting of Shareholders approve the reappointment of the following two directors who would retire by rotation, namely Khammany Inthirath, Ph.D. and Darnp Sukontasap, Ph.D., to serve on the Board of Directors for another term. In addition, the details and profiles of the persons nominated to be directors are provided in **Enclosure 3**.

Notes: A resolution for this agenda item must be approved by a majority vote of shareholders who attend and vote at the meeting.

PSGC

Agenda Item 6 To consider and approve the directors' remuneration for the year 2026.

Facts & Reasons:

According to the Public Limited Companies Act B.E. 2535 (1992) (including subsequent amendments) and the Company's Articles of Association, a director is entitled to remuneration from the Company in the form of monetary remuneration, meeting allowance, bonus, or any other benefits in accordance with the Articles of Association or as approved by a shareholders' meeting. The remuneration may be a fixed sum or based on pre-defined criteria, and it may be determined occasionally or remain in effect until revised. Furthermore, a director is also entitled to other allowances and welfare benefits according to the Company's regulations.

As considered and proposed by the Nomination and Remuneration Committee, taking into account the size of the business and the roles and responsibilities of the Board of Directors, the Board of Directors determined that the remuneration was at an appropriate level when benchmarking with other comparable listed companies and was adequate to retain qualified directors.

As a result, it was deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to approve the 2026 directors' remuneration with the following details:

Committee	Meeting Allowance for the year 2026 (THB/ attendance)					
	Shareholders' meeting	Board of Directors	Audit Committee	Nomination and Remuneration Committee	Risk Management Committee	Executive Committee
Chairman	45,000	45,000	25,000	14,000	14,000	14,000
Director	35,000	35,000	20,000	14,000	14,000	14,000

In this regard, the remuneration for directors for the year 2026 remains unchanged from the rate set in 2025 and has consistently been the same rate used as remuneration for directors since 2015 (excluding the meeting allowance for attending a shareholders' meeting as approved by the 2023 Annual General Meeting of Shareholders). Additionally, a member of the Executive Committee, who is a Company management officer, will not be entitled to a meeting allowance for attending Executive Committee meetings. The meeting allowance will only be paid to a director who attends the meeting, and there is no other compensation other than those presented above.

PSGC

Board of Directors' opinion: Considering the duties and responsibilities of directors, the Board of Directors resolved to recommend that the 2026 Annual General Meeting of Shareholders approve the remuneration for directors in 2026, as outlined above.

Please note that in 2025, the monetary remuneration for the Board of Directors in the form of meeting allowances was THB 2,704,000, and there were no other forms of compensation provided.

Notes: A resolution of this agenda item must be approved by two-thirds of the total shareholders who attend and vote at the meeting.

Agenda Item 7 To consider and approve the appointment of the Company's external auditors and fix their remuneration for the year 2026.

Facts & Reasons According to Section 120 of the Public Limited Companies Act B.E. 2535 (1992) (including subsequent amendments) and the Company's Articles of Association, the Annual General Meeting of Shareholders must pass a resolution to designate the Company's auditors and determine their remuneration.

The Audit Committee has considered the credibility, independence, knowledge, and experience in auditing work, consultations on accounting standards, timely submission of audited financial statements, as well as the suitability of remuneration. The Board of Directors agreed to appoint one of the following auditors from E.Y. Office Limited as the Company's auditor to audit and express an opinion on the Company's financial statements for the fiscal year 2026:

1. Mr. Chatchai Kasemsrithanawat C.P.A. Registration No. 5813 and / or
2. Ms. Chonlaros Suntiasvaraporn C.P.A. Registration No. 4523 and / or
3. Mr. Kittiphan Kiatsomphop C.P.A. Registration No. 8050

The auditor named above has been designated as the Company's auditor for five consecutive years. The practice period of such auditor is consistent with the Securities and Exchange Commission's criteria for a change in a company's auditor.

The following table compares the yearly audit and quarterly review fees for fiscal years 2026 and 2025:

Auditors' Fee	2026 (proposed)	2025	Difference
The Company's financial statements:			
Annual audit fees	2,000,000	2,090,000	(90,000)
Quarterly financial statement review fees (3 quarters)	1,440,000	1,410,000	30,000
Total of the Company's financial statements	3,440,000	3,500,000	(60,000)

PSGC

Auditors' Fee	2026 (proposed)	2025	Difference
Consolidated financial statements:			
Annual audit fees	500,000	250,000	250,000
Quarterly financial statement review fees (3 quarters)	600,000	300,000	300,000
Total of consolidated financial statements	1,100,000	550,000	550,000
Total	4,540,000	4,050,000	490,000

The proposed audit fees for 2026 are exclusive of other non-audit fees. Additionally, if the above-mentioned auditor is unable to perform their duties, EY Office Limited must replace them with other certified auditors.

In 2025, EY Office Company Limited served as the auditor of the Company. The audit fee amounted to THB 4,050,000, while the audit fee for its subsidiary amounted to USD 12,000. During the year, neither the Company nor its subsidiary incurred any non-audit fees apart from the audit services. The auditor of both the Company and its subsidiary is from the same auditing office.

Moreover, the proposed auditor has no relationship or conflict of interest with the Company, its subsidiaries, executives, major shareholders, or other connected persons. They are an independent auditor who provides an opinion on the Company's financial statements.

Board of Directors' opinion: As proposed by the Audit Committee, the Board of Directors considered and recommended that the 2026 Annual General Meeting of Shareholders approve the appointment of an auditor from the proposed list, namely 1) Mr. Chatchai Kasemsrithanawat (C.P.A. Registration No. 5813), and/or 2) Ms. Chonlaros Suntiasvaraporn (C.P.A. Registration No. 4523), and/or 3) Mr. Kittiphan Kiatsomphop (C.P.A. Registration No. 8050), from EY Office Limited, as the Company's auditor for the fiscal year 2026 to provide an opinion on the Company's financial statements. The Board also proposes to approve the annual audit and quarterly review fees for fiscal year 2026, not exceeding THB 4,540,000, excluding out-of-pocket expenses (non-audit fees).

Notes: A resolution for this agenda item must be approved by a majority vote of shareholders who attend and vote at the meeting.

PSGC

Since the matters to be proposed for consideration at the Shareholders' Meeting under Agenda Items 8 and 9 are interrelated, the approval of each agenda item shall be conditional upon the approval of the other. If the matter under Agenda Item 8 is not approved by the Shareholders' Meeting, Agenda Item 9 will not be considered. Likewise, if the matter under Agenda Item 9 is not approved by the Shareholders' Meeting, the approval previously granted for Agenda Item 8 shall be revoked. In such a case, both Agenda Items 8 and 9 shall be considered as not approved by the Shareholders' Meeting.

Agenda Item 8 To consider and approve the change in the Company's par value by means of reverse stock split and the amendment of Clause 4. of the Memorandum of Association of the Company to be in line with the change of the Company's par value.

Facts & Reasons

As the Extraordinary General Meeting of Shareholders No. 1/2025 of the Company, held on September 22, 2025, resolved to approve the change in the par value of the Company's shares by conducting a reverse stock split, as well as the reduction in the Company's registered and paid-up capital by decreasing the par value of the Company's shares. The capital surplus arising from the capital reduction was used to offset the Company's share discount, thereby reducing the amount of share discount from THB 13,528,034,179 to THB 1,731,461,500. The Company has already proceeded in accordance with the said resolution of the Extraordinary General Meeting of Shareholders. The Company has completed the registration of the reduction of its registered and paid-up capital with the Department of Business Development, Ministry of Commerce ("**Department of Business Development**"), on January 23, 2026.

At present, the Company has a registered and paid-up capital of THB 4,451,536,860, divided into 4,451,536,860 issued and paid-up shares with a par value of THB 1 per share. The remaining share discount amounts to THB 1,731,461,500.

The Company intends to eliminate its entire share discount through a "**reverse stock split**" and "**capital reduction**". Under applicable laws and the Company's Articles of Association, capital reduction may not exceed three-fourths of the paid-up capital at any given time. Based on the current paid-up capital of THB 4,451,536,860, the Company will proceed with a capital reduction in the amount of THB 2,225,768,430, which will be applied to offset the discount on share capital and does not exceed the maximum amount permitted under the applicable laws and the Company's Articles of Association. Upon completion of this process, the Company will have a registered and paid-up capital of THB 2,225,768,430, with a par value of THB 1 per share, and there will be no remaining balance of discount on share capital. The details are as follows:

PSGC

Details	Current	After Reverse Stock Split	After Capital Reduction
Number of Registered and Paid-up Shares	4,451,536,860 Shares	2,225,768,430 Shares	2,225,768,430 Shares
Par Value	THB 1	THB 2	THB 1
Registered and Paid-up Capital	THB 4,451,536,860*	THB 4,451,536,860	THB 2,225,768,430
Share Discount	THB (1,731,461,500)*	THB (1,731,461,500)	-
Surplus from Capital Reduction	-	-	THB 494,306,930
Shareholders' Equity (as of December 31, 2025)	THB 4,726,774,165	THB 4,726,774,165	THB 4,726,774,165

Remark: *This represents the Company's registered and paid-up capital and share discount following the registration of the reduction of its registered and paid-up capital with the Department of Business Development, effective January 23, 2026.

Upon completion of the reverse stock split and the capital reduction as mentioned above, the Company will no longer have a share discount remaining and will have a capital surplus arising from the capital reduction in the amount of Baht 494,306,930. The Company will not refund such capital surplus from the capital reduction to the shareholders.

However, the reverse stock split and the capital reduction processes are purely accounting adjustments. These actions will:

- Not result in any cash return to shareholders from the capital reduction.
- Not affect the Company's assets or shareholders' equity.
- Not impact the Company's fundamental operations.

The Company remains committed to executing its strategic business plan to deliver continuous returns to shareholders.

In light of the foregoing, it is therefore deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the change in the par value of the Company's shares by conducting a reverse stock split, from the existing par value of THB 1 per share to THB 2 per share. This will result in a reduction in the number of issued and paid-up ordinary shares by 2,225,768,430 shares, from the existing registered and paid-up capital of 4,451,536,860 shares with a par value of THB 1 per share to 2,225,768,430 shares with a par value of THB 2 per share. The number of shares held by each shareholder will be reduced at a ratio of 2 existing ordinary shares to 1 new ordinary share, as follows:

PSGC

Details	<u>Before</u>	<u>After</u>
	Reverse Stock Split (Par Value of THB 1 Per Share)	Reverse Stock Split (Par Value of THB 2 Per Share)
Registered Capital	THB 4,451,536,860	THB 4,451,536,860
Paid-up Capital	THB 4,451,536,860	THB 4,451,536,860
Number of Registered Shares	4,451,536,860 Shares	2,225,768,430 Shares
Number of Paid-up Shares	4,451,536,860 Shares	2,225,768,430 Shares

Furthermore, the Company shall appoint Thailand Securities Depository Company Limited (the "TSD"), the Company's share registrar, to carry out the calculation in accordance with the TSD's system for the change in the par value of the Company's shares by conducting a reverse stock split at the aforementioned ratio. In the event that any shareholder holds fractional shares that are insufficient to be converted into new shares, such fractional shares arising from the calculation will be rounded down.

However, to protect the rights of shareholders who may be affected by the rounding of fractional shares after the calculation, shareholders may purchase or sell fractional shares (Odd Lot) in the Stock Exchange of Thailand to ensure they have a sufficient number of shares for the reverse stock split calculation before the effective date of the change in the par value of the Company's shares. For shareholders who hold an insufficient number of shares to be converted into new shares due to rounding down after the calculation, the Company will provide cash compensation for the rounded-down fractional shares at a price equal to the volume-weighted average price (VWAP) of the Company's shares on the Market for Alternative Investment (MAI) over the past 7 consecutive trading days prior to the 2026 Annual General Meeting of Shareholders, which falls between April 17, 2026 to April 27, 2026. Each affected shareholder may request compensation for the rounded-down fractional shares through the following methods:

- (1) Collect the compensation for the rounded-down fractional shares in person at the Company's head office; or
- (2) Submit a request for the compensation for the rounded-down fractional shares to be transferred to the shareholder's bank account by sending a written request via postal mail to the Company's head office address or via email to com.sec@psgcorp.co.th. The request must include evidence showing the

PSGC

number of shares that have been rounded down as well as a valid identification documents of the shareholder (e.g., a copy of a national ID card, government official card, state enterprise employee card, passport, or company affidavit), along with a copy of the bank account details for receiving the transfer. Therefore, the bank account holder's name must match the shareholder's name. The Company will process the compensation payment within 15 days after verifying the accuracy of the submitted information.

Shareholders must request the compensation within 1 month from the date the company registers the change in the par value with the Department of Business Development, which is expected to take place during the 1st week of May 2026 to 2nd week of June 2026. The Company will announce further details via the Stock Exchange of Thailand's disclosure system and the Company's website. If any affected shareholder fails to collect the compensation or does not submit a request for the payment via bank transfer within the specified period, the Company will consider that the shareholder has waived their right to receive the compensation.

In order to be in line with the change in the par value of the Company's shares through a reverse stock split above, it is deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the amendment to Clause 4. of the Memorandum of Association of the Company by replacing with the following particulars:

“Clause 4. Registered Capital	4,451,536,860 Baht	(Four billion four hundred fifty-one million five hundred thirty-six thousand eight hundred sixty Baht)
Divided Into	2,225,768,430 Shares	(Two billion two hundred twenty-five million seven hundred sixty-eight thousand four hundred thirty shares)
Par Value Per Share	2 Baht	(Two Baht)
Divided Into		
Ordinary Share	2,225,768,430 Shares	(Two billion two hundred twenty-five million seven hundred sixty-eight thousand four hundred thirty shares)
Preferred Share	- Share	(-)”

PSGC

In addition, an authorized person(s) designated by the authorized directors to proceed with the registration of the amendment to the Memorandum of Association of the Company to the Department of Business Development shall have the authority to modify or revise wordings as necessary to comply with the registrar's order.

Board of Directors' opinion: Considering facts, reasons, and aforementioned impacts, the Board of Directors was of the view that the matter is appropriate to propose the 2026 Annual General Meeting of Shareholders to consider and approve the change in the par value of the Company's shares by conducting a reverse stock split, from the existing par value of THB 1 per share to THB 2 per share. This will result in a reduction in the number of issued and paid-up ordinary shares by 2,225,768,430 shares, from the existing registered and paid-up capital of 4,451,536,860 shares with a par value of THB 1 per share to 2,225,768,430 shares with a par value of THB 2 per share and the amendment to Clause 4. of the Memorandum of Association of the Company to be in line with the change in the par value of the Company's shares through a reverse stock split, as well as the authorization of any related actions.

Notes: A resolution for this agenda item must be approved by not less than three-fourths of the total votes cast by shareholders who attend the meeting and eligible to vote, with abstentions included in the calculation.

Agenda Item 9 To consider and approve the reduction of the Company's registered and paid-up capital and the amendment of Clause 4. of the Memorandum of Association of the Company to be in line with the reduction of registered and paid-up capital.

Facts & Reasons As the Company intends to eliminate its share discount by using the surplus from the capital reduction to offset the share discount, as detailed in Agenda Item 8.

Therefore, it is deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the reduction in the Company's registered and paid-up capital by THB 2,225,768,430, from the existing registered and paid-up capital of THB 4,451,536,860 by decreasing the par value of the company's shares from THB 2 per share to THB 1 per share. Following this capital reduction to offset the share discount, the Company's registered and paid-up capital will be THB 2,225,768,430, while the number of ordinary shares will remain unchanged. The Company will no longer have a share discount remaining, as follows:

PSGC

Details	<u>Before</u> Capital Reduction (Par Value of THB 2 Per Share)	<u>After</u> Capital Reduction (Par Value of THB 1 Per Share)
Registered Capital	THB 4,451,536,860	THB 2,225,768,430
Paid-up Capital	THB 4,451,536,860	THB 2,225,768,430
Number of Registered Shares	2,225,768,430 Shares	2,225,768,430 Shares
Number of Paid-up Shares	2,225,768,430 Shares	2,225,768,430 Shares
Share Discount	THB (1,731,461,500)*	-
Surplus from Capital Reduction	-	THB 494,306,930

Remark: *This represents a share discount following the registration of the reduction of the Company's registered and paid-up capital with the Department of Business Development, effective January 23, 2026.

Furthermore, in order to be in line with the reduction of the Company's registered and paid-up capital, it is deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the amendment to Clause 4. of the Memorandum of Association of the Company by replacing with the following particulars:

“Clause 4. Registered Capital	2,225,768,430 Baht	(Two billion two hundred twenty-five million seven hundred sixty-eight thousand four hundred thirty Baht)
Divided Into	2,225,768,430 shares	(Two billion two hundred twenty-five million seven hundred sixty-eight thousand four hundred thirty shares)
Par Value Per Share	1 Baht Divided Into	(One Baht)
Ordinary Share	2,225,768,430 shares	(Two billion two hundred twenty-five million seven hundred sixty-eight thousand four hundred thirty shares)
Preferred Share	- share	(-)”

PSGC

In addition, an authorized person(s) designated by the authorized directors to proceed with the registration of the amendment to the Memorandum of Association of the Company to the Department of Business Development shall have the authority to modify or revise wordings as necessary to comply with the registrar's order.

Additionally, the procedures and timeline for the change in the par value of the shares and the reduction of the registered and paid-up capital to offset the share discount of the Company are as follows:

No.	Procedure	Date	Remarks
1.	The 2026 Annual General Meeting of Shareholders	April 28, 2026	-
2.	Register the change in the par value of the Company's shares through a reverse stock split, the resolution of the capital reduction, and the amendment to the Memorandum of Association to the Department of Business Development	5 th week of April to 1 st week of May 2026	Within 14 days from the date the 2026 Annual General Meeting of Shareholders resolves to approve the change in the par value of shares and the capital reduction
3.	Notify the Company's creditors of the capital reduction resolution and publish the resolution in a newspaper or on the Company's website		
4.	Due date for the payment of the fractional shares resulting from the change in the par value of shares	1 st to 2 nd week of June 2026	Within 1 month from the registration date of the change in the par value of shares through a reverse stock split to the Department of Business Development (as per Item 2)
5.	Due date for the submission of creditors' objections	3 rd week of July 2026	After the 2-month period from the date the creditors receive the notice of the capital reduction resolution (as per Item 3)
6.	Register the capital reduction by decreasing the par value of the Company's shares and the amendment to the Memorandum of Association to the Department of Business Development	4 th to 5 th week of July 2026	Within 14 days from the expiration of the creditor objection period (2 months) as per Item 5, provided that no creditors have objected, or in the case of objections, the Company has settled the debt or provided security for it

PSGC

No.	Procedure	Date	Remarks
7.	Notify shareholders in writing and publish the registration of the capital reduction (as per Item 6) in a newspaper or on the Company's website	4 th to 5 th week of July 2026	Within 14 days from the date of registration of the capital reduction

Remark: *The procedures and timeline for the change in the par value of the Company's shares and the reduction of the registered and paid-up capital to offset the share discount of the Company may be adjusted based on the operational circumstances and appropriateness, in accordance with the relevant laws.*

Board of Directors' opinion: Considering facts, reasons, and aforementioned impacts, the Board of Directors was of the view that the matter is appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the reduction in the Company's registered and paid-up capital by THB 2,225,768,430, from the existing registered and paid-up capital of THB 4,451,536,860 to THB 2,225,768,430 by decreasing the par value of the company's shares from THB 2 per share to THB 1 per share and the amendment to Clause 4. of the Memorandum of Association of the Company to be in line with the reduction of the registered and paid-up capital, as well as the authorization of any related actions.

Notes: A resolution for this agenda item must be approved by not less than three-fourths of the total votes cast by shareholders who attend the meeting and eligible to vote, with abstentions included in the calculation.

Agenda Item 10 To consider and approve the change of the Company's seal and amendment to Article 44 of the Article of Association of the Company.

Facts & Reasons To propose to the 2026 Annual General Meeting of Shareholders to consider and approve the change of the Company's seal and amendment to Article 44 of the Article of Association of the Company to be in line with the change of the Company's seal as follow:

<u>Existing</u> Article of Association	<u>New</u> Article of Association
<p>Article 44 The Company's seal is as follows:</p> 	<p>Article 44 The Company's seal is as follows:</p> 

PSGC

In this regard, an authorized person(s) designated by the authorized director(s) to proceed with the registration of the amendment to the Company's Article of Association to the Department of Business Development shall have the authority to modify or revise wordings as necessary to comply with the registrar's order.

Board of Directors' opinion: The Board of Directors considered and deemed it appropriate to propose the 2026 Annual General Meeting of Shareholders to consider and approve the amendment of the Company's Article of Association, with the details provided in **Enclosure 4** (Draft Articles of Association of the Company (including subsequent amendments)), which had been sent to all shareholders along with this invitation, as well as the authorization of any related actions.

Notes: A resolution for this agenda item must be approved by three-fourths of the total shareholders who attend and vote at the meeting, with abstentions included in the calculation.

Agenda Item 11 Other Matters (if any)

Notes: To propose an agenda item in addition to those specified in the invitation letter, it must be supported by at least one-third of the total paid-up shares.

Information for Shareholders

- Shareholders are cordially invited to attend the 2026 Annual General Meeting of Shareholders, which will be held as a Hybrid Meeting (both in person and via electronic media), in accordance with the applicable meeting regulations. The meeting is scheduled for Tuesday, April 28, 2026, at 10:00 hrs. The main meeting will take place at the Mekha 2 Room, Grande Centre Point Surawong, Bangkok, 299 Surawong Road, Suriya Wong, Bang Rak, Bangkok, 10500.
- For shareholders attending the meeting in person, registration will begin at 8:00 hrs, with the meeting scheduled to commence at 10:00 hrs.
- Shareholders wishing to attend the meeting via electronic media can register from April 7, 2026, to April 27, 2026. Shareholders or their proxies may participate in the meeting via the URL provided in the registration emails.
- The record date to determine shareholders' right to attend the 2026 Annual General Meeting of Shareholders was March 18, 2026.
- Shareholders or their proxies wishing to attend the 2026 Annual General Meeting of Shareholders may do so by following the registration procedures outlined in **Enclosure 6**.

PSGC

- Shareholders unable to attend the meeting may appoint a proxy to attend and vote on their behalf by submitting a proxy form (**Enclosure 8**), along with other required documents, via traditional mail to the Company Secretary Department, PSG Corporation Public Company Limited, No. 11/1 AIA Sathorn Tower, 9th Floor, South Sathorn Road, Yannawa, Sathorn, Bangkok 10120. The original documents must be received by the company no later than April 27, 2026. Guidelines for attending the meeting via electronic media are provided in **Enclosure 6**.
- To protect the rights and benefits of shareholders unable to attend the meeting, those wishing to appoint an independent director of the company (whose name and relevant information are detailed in **Enclosure 7**) may do so by submitting Proxy Form B (**Enclosure 8**), along with other required documents, via traditional mail to the Company Secretary Department, PSG Corporation Public Company Limited, No. 11/1 AIA Sathorn Tower, 9th Floor, South Sathorn Road, Yannawa, Sathorn, Bangkok 10120. The original documents must be received by the company no later than April 27, 2026. Guidelines for attending the 2026 Annual General Meeting of Shareholders via electronic media are specified in **Enclosure 6**.

Please be informed accordingly.

Yours faithfully,

-Mr. Van Hoang Dau-

(Mr. Van Hoang Dau)

Chairman of the Board of Directors

Minutes of the Extraordinary General Meeting of Shareholders No. 1/2025

PSG Corporation Public Company Limited

via electronic media (e-EGM)

September 22, 2025

Quorum at the opening of the Meeting

At 10:00 hrs., 10 shareholders attended the meeting via electronic media, holding 6,590,385,222 shares; and 28 proxies attended the meeting via electronic media, holding 6,762,708,540 shares, representing a total of 38 shareholders, collectively holding 13,353,093,762 shares out of 16,248,109,539 issued and paid-up shares, equivalent to 82.1824% of the total issued shares. Accordingly, a quorum was constituted.

Directors in Attendance

1. Pol. Gen. Chaiwat Getvorachai, Ph.D. Independent Director / Chairman of Audit Committee
(The Chairman of the meeting)
2. Mr. David Van Dau Director / Chairman of Executive Committee /
Member of the Nomination and Remuneration Committee / Member
of Risk Management Committee / Chief Executive Officer
3. Khammany Inthirath, Ph.D. Independent Director / Chairman of Risk Management Committee/
Member of Audit Committee
4. Souphanh Keomixay, Ph.D. Independent Director / Chairman of Nomination and Remuneration
Committee
5. Mr. Prapas Vichakul Independent Director / Member of Audit Committee
6. Mr. Nopadol Intralib Independent Director / Member of Nomination and Remuneration
Committee / Member of Risk Management Committee
7. Darnp Sukontasap, Ph.D. Independent Director / Member of Audit Committee
8. Mr. Dhana Bubphavanich Director / Member of Executive Committee
9. Chaiyod Chirabowornkul, Ph.D. Director / Member of Executive Committee

Top Executives in Attendance

1. Ms. Somruedee Halilamien Chief Financial Officer
2. Ms. Pathamakorn Buranasin Chief of CEO Office and Company Secretary

Legal Advisor in Attendance from The Capital Law Office Limited

1. Mr. Paradorn Leosakul Legal Advisor

Preliminary Proceedings

Prior to the commencement of the meeting, the Moderator informed the meeting that Mr. Van Hoang Dau, Chairman of the Board of Directors, was unable to attend the meeting due to an urgent overseas engagement. To ensure the meeting proceeded smoothly in accordance with the applicable laws and Article 30 of the Company's Articles of Association, the meeting was invited to appoint one of the shareholders attending the meeting as the Chairman of the meeting. Subsequently, Mr. Rattanakitti Pingmueang, a shareholder attending the meeting in person via electronic media, proposed that Pol. Gen. Chaiwat Getvorachai, Ph.D, Independent Director, Chairman of Audit Committee, and shareholder present at the meeting, be appointed as the Chairman of the meeting. There being no further nominations, the meeting unanimously resolved to appoint Pol. Gen. Chaiwat Getvorachai, Ph.D to act as the Chairman of the meeting (the "**Chairman**").

Following this, the Chairman welcomed the shareholders to the Extraordinary General Meeting of Shareholders No. 1/2025. The shareholders were informed that the meeting was convened via electronic media (e-EGM). Ms. Pathamakorn Buranasin, Chief of the CEO Office and Company Secretary, was appointed as the Moderator (the "**Moderator**") and tasked with taking the minutes of the meeting.

The Moderator informed the meeting that, at that time, 10 shareholders were attending via electronic media, holding 6,590,385,222 shares; and 28 proxies were attending via electronic media, holding 6,762,708,540 shares. In total, 38 shareholders were present, collectively holding 13,353,093,762 shares out of 16,248,109,539 issued and paid-up shares, equivalent to 82.1824% of the total issued shares. Accordingly, a quorum was constituted in compliance with the Public Limited Companies Act B.E. 2535 (1992) (including subsequent amendments) (the "**Public Limited Companies Act**") and the Company's Articles of Association. The quorum requirement stipulates that either (i) at least 25 shareholders and proxies (if any) must be present at the meeting, collectively holding no less than one-third of the total issued shares, or (ii) at least half of the total number of shareholders, holding no less than one-third of the total issued shares, must be in attendance.

The Chairman then assigned the Moderator to introduce the Board of Directors, sub-committees, top executives, and the legal advisor, all of whom were present. The Moderator also explained the procedures for vote casting, vote counting, and questioning.

The Moderator introduced the nine directors attending the meeting, representing 90% of the Company's Board of Directors.

Before commencing the meeting, the Moderator informed attendees that the proceedings would be recorded on video, including those attending via electronic media. All recordings would be conducted in compliance with legal requirements and the Company's privacy policy.

In line with good corporate governance, the Moderator reiterated the procedures for vote casting, vote counting, and questioning to ensure the meeting proceeded in accordance with the Company's Articles of Association.

PSGC

1. To cast votes, the number of voting rights of each shareholder shall be equivalent to number of shares held in the Company, whereby one share is equivalent to one vote.
2. Before the resolution of each agenda item, the Moderator will provide shareholders and proxies with the opportunity to ask questions as appropriate. Shareholders or proxies wishing to ask questions must state their full name and indicate whether they are attending in person or by proxy before speaking to ensure accurate minutes are recorded.
3. If no participants raise questions within one minute, the Company will proceed with the meeting. Additionally, any questions or opinions not relevant to the current agenda item will be deferred to a later agenda item.
4. To cast votes for each agenda item, it must be undertaken within the given time (within 1 minute). In the event that a vote was not cast within the one-minute period, a default response would be recorded as "Approve".
5. Votes will be counted immediately after being cast, and the Moderator will announce the results for each agenda item. However, if there is a delay in vote counting, the Chairman or Moderator may proceed to the next agenda item without waiting for the count to be completed. In such cases, the voting results will be announced at the next available opportunity.
6. The Company will collect votes by tallying the total votes cast by shareholders voting via the electronic voting system, and shareholders who submitted their votes in advance via proxy form.

Procedures for Attending the Extraordinary General Meeting of Shareholders No.1/2025 via Electronic Media

For shareholders and proxies who registered in advance, the Company provided a video demonstration outlining how they could attend the meeting, cast their votes, and ask questions via electronic media for their convenience. The details are as follows:

- Vote Casting Methods
 - To cast votes, those using the E-Voting system should select the voting option from the menu bar on the left side of the screen and choose the agenda item for which they wish to cast a vote.
 - For each agenda item, shareholders must select one of the following options: "Approve," "Disapprove," or "Abstain."
 - After casting their vote, shareholders must confirm their vote by clicking the 'Send' button. A pop-up window will appear to confirm the vote.
 - If shareholders or proxies wish to change their vote, they may repeat the process. However, if the agenda item has been closed for voting, they will no longer be able to cast or change their votes.
- In case shareholders or proxies would like to ask questions, they could do so by the 2 following methods:
 - Asking questions through text message
 - >> Shareholders should select the "Ask a question" option from the menu bar. This will take them to a chat screen where they can enter their message and press "Enter" to submit the inquiry to the system.

- Asking questions through voice conversation

>> Shareholders should press the "Raise Hand" button on the menu bar to request the staff to allow them to ask questions. They must then press "Unmute" and turn on the microphone on their device. If a shareholder is unable to speak through the microphone (within 1 minute), they are asked to submit their question via the chat box instead, so the Moderator can read their questions aloud on their behalf.

As the quorum was constituted, the Chairman then opened and proceeded with the meeting in accordance with the agenda items outlined in the invitation to the Extraordinary General Meeting of Shareholders No. 1/2025, which had been sent to shareholders prior to the meeting, as follows:

Agenda Item No. 1 To consider and certify the minutes of the 2025 Annual General Meeting of Shareholders

The Chairman assigned the Moderator to report to the meeting.

The Moderator informed the meeting that the Company had prepared the minutes of the 2025 Annual General Meeting of Shareholders, held on April 24, 2025, and had submitted them to the Department of Business Development, Ministry of Commerce ("Department of Business Development") and a copy to the Stock Exchange of Thailand ("SET") in conformity with the legislation. The minutes were also published on the Company's website and delivered to shareholders along with the invitation to this meeting.

The Board of Directors considered and agreed that the minutes of the 2025 Annual General Meeting of Shareholders, held on April 24, 2025, had been correctly and completely recorded. Therefore, it is deemed appropriate to propose that the meeting certify the minutes of the meeting as proposed above.

Following this, the Moderator provided shareholders or proxies, who were attending the meeting, the opportunity to ask further questions and express opinions. The Moderator also informed the meeting of the procedures for questioning and expressing opinions. However, none of the shareholders or proxies raised further questions or expressed opinions.

The Moderator informed the meeting that the resolution for this agenda item must be approved by a majority vote of the shareholders who attend and vote at the meeting. The Moderator also explained the procedures for vote casting.

The Moderator, therefore, asked the meeting to consider and certify the minutes of the 2025 Annual General Meeting of Shareholders, as stated above.

The Meeting's Resolution The meeting resolved to certify the minutes of the 2025 Annual General Meeting of Shareholders, held on April 24, 2025, as proposed in all respects, with the following voting results:

PSGC

Shareholders Voting	Number of Votes	Percentage
Approved	13,455,479,212	99.9999998
Disapproved	25	0.0000002
Abstained	29,250,000	-
Void Ballot(s)	0	-

- Remarks:** 1. The resolution for this agenda item must be approved by a majority vote of the shareholders who attend and vote at the meeting.
2. There were 2 additional shareholder registrations. The total number of shareholders attending the meeting in this agenda was 40, representing a total of 13,484,729,237 shares.

Prior to the consideration of Agenda Item 2, the Chairman informed the meeting that Agenda Items 2 and 3 pertain to the reverse stock split and capital reduction of the Company, undertaken for the purpose of offsetting the share discount. In order to provide a clear understanding of the overall context and rationale behind these agenda items, the Chairman assigned the Moderator to present the details of the entire process prior to proceeding with the approval of the subsequent agenda items.

The Moderator informed the meeting that as the 2025 Annual General Meeting of Shareholders of the Company, held on April 24, 2025, resolved to approve the change in the par value of the Company's shares by conducting a reverse stock split, as well as a reduction in the Company's registered and paid-up capital by decreasing the par value of the Company's shares. The capital surplus arising from the capital reduction was used to partially offset the Company's share discount, thereby reducing the amount of share discount from THB 62,272,362,796 to THB 13,528,034,179. The Company has already proceeded in accordance with the said resolution of the Annual General Meeting of Shareholders. The Company has completed the registration of the reduction of its registered and paid-up capital with the Department of Business Development, on July 24, 2025.

At present, the Company has a registered and paid-up capital of THB 16,248,109,539, divided into 16,248,109,539 issued and paid-up shares with a par value of THB 1 per share. The remaining share discount amounts to THB 13,528,034,179.

The Company intends to eliminate its share discount through a "reverse stock split" and "capital reduction". However, under applicable laws and the Company's Articles of Association, capital reduction may not exceed three-fourths of the paid-up capital at any given time. Based on the current paid-up capital of THB 16,248,109,539, the Company intends to reduce its capital by THB 11,796,572,679, which will be applied to offset the discount on share capital and does not exceed the maximum amount permitted under the applicable laws and the Company's Articles of Association. Upon completion of this process, the Company will have a registered and paid-up capital of THB 4,451,536,860, with a par value of THB 1 per share. The remaining share discount will be THB 1,731,461,500. The details are as follows:

PSGC

Details	Current	After Reverse Stock Split	After Capital Reduction
Number of Registered and Paid-up Shares	16,248,109,539 Shares	4,451,536,860 Shares	4,451,536,860 Shares
Par Value	THB 1	THB 3.65	THB 1.00
Registered and Paid-up Capital	THB 16,248,109,539	THB 16,248,109,539	THB 4,451,536,860
Share Discount	THB (13,528,034,179)*	THB (13,528,034,179)	THB (1,731,461,500)
Shareholders' Equity (as of June 30, 2025)	THB 4,456,351,349	THB 4,456,351,349	THB 4,456,351,349

Remark: **This represents a share discount following the registration of the reduction of the Company's registered and paid-up capital with the Department of Business Development, effective July 24, 2025.*

In this regard, the Company will further consider proceeding with the reverse stock split and the additional reduction of its registered and paid-up capital to eliminate the remaining share discount at an appropriate time. This is to ensure that the Company's financial statements no longer reflect a share discount and more accurately reflect the Company's actual paid-up capital, thereby enhancing investors' understanding, improving share price stability, as well as attracting institutional and long-term investors.

The reverse stock split and capital reduction processes are purely accounting adjustments. These actions will:

- Not result in any cash return to shareholders from the capital reduction.
- Not affect the Company's assets or shareholders' equity.
- Not impact the Company's fundamental operations.

The Company remains committed to executing its strategic business plan to deliver continuous returns to shareholders.

Since the matters to be proposed for consideration at the Shareholders' Meeting under Agenda Items 2 and 3 are interrelated, the approval of each agenda item shall be conditional upon the approval of the other. If the matter under Agenda Item 2 is not approved by the Shareholders' Meeting, Agenda Item 3 will not be considered. Likewise, if the matter under Agenda Item 3 is not approved by the Shareholders' Meeting, the approval previously granted for Agenda Item 2 shall be revoked. In such a case, both Agenda Items 2 and 3 shall be considered as not approved by the Shareholders' Meeting.

Agenda Item No. 2 To consider and approve the change in the Company's par value by means of reverse stock split and the amendment of Clause 4. of the Memorandum of Association to be in line with the change of the Company's par value

The Chairman assigned the Moderator to report to the meeting.

PSGC

The Moderator informed the meeting that the Company intends to change the par value of its shares through a reverse stock split in preparation for a reduction of the registered and paid-up capital by reducing the par value of the Company's shares to offset the share discount, which will be proposed for the meeting's consideration under Agenda Item 3. Therefore, the Moderator proposed that the meeting consider and approve the change in the par value of the Company's shares by conducting a reverse stock split, from the existing par value of THB 1 per share to THB 3.65 per share. This will result in a reduction in the number of issued and paid-up ordinary shares by 11,796,572,679 shares, from the existing registered and paid-up capital of 16,248,109,539 shares with a par value of THB 1 per share to 4,451,536,860 shares with a par value of THB 3.65 per share. The number of shares held by each shareholder will be reduced at a ratio of 3.65 existing ordinary shares to 1 new ordinary share, as follows:

Details	Before Reverse Stock Split (Par Value of THB 1 Per Share)	After Reverse Stock Split (Par Value of THB 3.65 Per Share)
Registered Capital	THB 16,248,109,539	THB 16,248,109,539
Paid-up Capital	THB 16,248,109,539	THB 16,248,109,539
Number of Registered Shares	16,248,109,539 Shares	4,451,536,860 Shares
Number of Paid-up Shares	16,248,109,539 Shares	4,451,536,860 Shares

Furthermore, the Company shall appoint Thailand Securities Depository Company Limited (the "TSD"), the Company's share registrar, to carry out the calculation in accordance with the TSD's system for the change in the par value of the Company's shares by conducting a reverse stock split at the aforementioned ratio. In the event that any shareholder holds fractional shares that are insufficient to be converted into new shares, such fractional shares arising from the calculation will be rounded down.

However, to protect the rights of shareholders who may be affected by the rounding of fractional shares after the calculation, shareholders may purchase or sell fractional shares (Odd Lot) in the Stock Exchange of Thailand to ensure they have a sufficient number of shares for the reverse stock split calculation before the effective date of the change in the par value of the Company's shares. For shareholders who hold an insufficient number of shares to be converted into new shares due to rounding down after the calculation, the Company will provide cash compensation for the rounded-down fractional shares at a price equal to the volume-weighted average price (VWAP) of the Company's shares on the Market for Alternative Investment (MAI) over the past 7 consecutive trading days prior to the Extraordinary General Meeting of Shareholders No. 1/2025, which falls between September 11, 2025 to September 19, 2025. Each affected shareholder may request compensation for the rounded-down fractional shares through the following methods:

- (1) Collect the compensation for the rounded-down fractional shares in person at the Company's head office;
- or

PSGC

- (2) Submit a request for the compensation for the rounded-down fractional shares to be transferred to the shareholder's bank account by sending a written request via postal mail to the Company's head office address or via email to com.sec@psgcorp.co.th. The request must include proof of the fractional shares rounded down, and valid identification documents of the shareholder (e.g., a copy of a national ID card, government official card, state enterprise employee card, passport, or company affidavit), along with a copy of the bank account details for receiving the transfer. Therefore, the bank account holder's name must match the shareholder's name. The Company will process the compensation payment within 15 days after verifying the accuracy of the submitted information.

Shareholders must request the compensation within 1 month from the date the Company registers the change in the par value with the Department of Business Development, which is expected to take place during the 5th week of September to 5th week of October 2025. The Company will announce further details via the Stock Exchange of Thailand's disclosure system and the Company's website. If any affected shareholder fails to collect the compensation or does not submit a request for the payment via bank transfer within the specified period, the Company will consider that the shareholder has waived their right to receive the compensation.

In order to be in line with the change in the par value of the Company's shares by conducting a reverse stock split above, it is deemed appropriate to propose to the Extraordinary General Meeting of Shareholders No. 1/2025 to consider and approve the amendment to Clause 4. of the Memorandum of Association of the Company by replacing with the following particulars:

“Clause 4. Registered Capital	16,248,109,539 Baht	(Sixteen billion, two hundred forty-eight million, one hundred nine thousand, five hundred thirty-nine Baht)
Divided Into	4,451,536,860 Shares	(Four billion, four hundred fifty-one million, five hundred thirty-six thousand, eight hundred sixty shares)
Par Value Per Share	3.65 Baht	(Three Baht and sixty-five Satang)
	Divided Into	
Ordinary Share	4,451,536,860 Shares	(Four billion, four hundred fifty-one million, five hundred thirty-six thousand, eight hundred sixty shares)
Preferred Share	- Share	(-)”

In addition, an authorized person(s) designated by the authorized director(s) to proceed with the registration of the amendment to the Memorandum of Association of the Company to the Department of Business Development shall have the authority to modify or revise wordings as necessary to comply with the registrar's order.

PSGC

The Board of Directors has considered the matter and deems it appropriate to propose to the Extraordinary General Meeting of Shareholders No. 1/2025 to consider and approve the change in the par value of the Company's shares by conducting a reverse stock split, from the existing par value of THB 1 per share to THB 3.65 per share. This will result in a reduction in the number of the Company's shares by 11,796,572,679 shares, from the existing 16,248,109,539 shares with a par value of THB 1 per share, to 4,451,536,860 shares with a par value of THB 3.65 per share and the amendment to Clause 4. of the Memorandum of Association of the Company to be in line with the change in the par value of the Company's shares through a reverse stock split, as well as the authorization of any related actions.

Following this, the Moderator provided shareholders or proxies, who were attending the meeting, the opportunity to ask further questions and express opinions. The Moderator also informed the meeting of the procedures for questioning and expressing opinions. In this regard, shareholders or proxies provided comments and raised questions on the discussed matter, as follows:

Mr. Piyapong Prasattong Question

(Shareholder attending
in person)

What is the purpose of the reverse stock split and capital reduction? How will the Company and shareholders benefit, and will there be any compensation for fractional shares?

The Moderator

Answer

The Company has proceeded with the reverse stock split and capital reduction to utilize capital surplus arising from the capital reduction to partially offset the Company's share discount, ensuring the principles and procedures aligned with the said resolution of the 2025 Annual General Meeting of Shareholders. For shareholders who hold an insufficient number of shares to be converted into new shares due to rounding down after the calculation, the Company will provide cash compensation for the rounded-down fractional shares at a price equal to the volume-weighted average price (VWAP) of the Company's shares on the Market for Alternative Investment (MAI) over the past 7 consecutive trading days prior to the Extraordinary General Meeting of Shareholders No. 1/2025, which falls between September 11, 2025 to September 19, 2025, equal to THB 1.14 per share.

PSGC

Ms. Narisara Mahakawee Question

(Proxy for

Mr. Kraiwan Katawanich
(a shareholder))

As this is the second round of the three-round process, has the Company completed the first-round capital reduction approved at the 2025 Annual General Meeting of Shareholders? Why does the process require approval for each of the three rounds, instead of being approved all at once in a single resolution? Given that the capital reduction cannot exceed three-fourths at any given time and the first round already involved the largest portion, what are the consequences if the second or third round is not approved by the meeting?

The Moderator

Answer

In the first round, the Company has already proceeded with the said resolution of the 2025 Annual General Meeting of Shareholders. However, under applicable laws and the Company's Articles of Association, capital reduction may not exceed three-fourths of the paid-up capital at any given time. Due to the substantial amount of the Company's share discount, the capital reduction could not be completed in a single round and had to be divided into three rounds.

In the first round, the Company consolidated shares and reduced capital by three-fourths of the paid-up capital. The remaining share discount will be carried forward and executed in the subsequent rounds. The Company determined the ratio for each round with practicality, aiming to avoid the need for a specific private placement. In addition, the ratios were limited to no more than two decimal places to facilitate share trading and registration procedures. In this regard, the selected ratios were designed to minimize the premium on shares arising from the capital reduction.

The Moderator provided shareholders and proxies the opportunity to ask further questions or express opinions on the discussed matter. However, no additional questions or opinions were raised.

The Moderator informed the meeting that a resolution for this agenda item must be approved by not less than three-fourths of the total votes cast by shareholders who attend the meeting and eligible to vote, with abstentions included in the calculation.

As a result, the Moderator recommended that the meeting approve the change in the Company's par value by means of reverse stock split and the amendment of Clause 4. of the Memorandum of Association of the Company to be in line with the change of the Company's par value including the authorization to perform any related actions, as proposed.

PSGC

The Meeting's Resolution The meeting resolved to approve the change in the par value of the Company's shares by conducting a reverse stock split, from the existing par value of THB 1 per share to THB 3.65 per share. This will result in a reduction in the number of the Company's shares by 11,796,572,679 shares, from the existing 16,248,109,539 shares with a par value of THB 1 per share, to 4,451,536,860 shares with a par value of THB 3.65 per share and the amendment to Clause 4. of the Memorandum of Association of the Company to be in line with the change in the par value of the Company's shares through a reverse stock split, as well as the authorization of any related actions, as proposed in all respects, with the following voting results:

Shareholders Voting	Number of Votes	Percentage
Approved	13,324,009,137	98.8081325
Disapproved	25	0.0000002
Abstained	160,720,075	1.1918673
Void Ballot(s)	0	-

- Remarks:**
1. The resolution for this agenda item must be approved by not less than three-fourths of the total votes cast by shareholders who attend the meeting and eligible to vote, with abstentions included in the calculation.
 2. No additional shareholder registration was recorded during this agenda item. The total number of shareholders attending the meeting was 40, representing a total of 13,484,729,237 shares.

Agenda Item No. 3 To consider and approve the reduction of the Company's registered and paid-up capital and the amendment of Clause 4. of the Memorandum of Association to be in line with the reduction of registered and paid-up capital.

The Chairman assigned the Moderator to report to the meeting.

The Moderator informed the meeting that as the Company intends to eliminate its entire share discount by using the surplus from the capital reduction to offset the share discount, as detailed in Agenda Item 2.

Therefore, it is deemed appropriate to propose to the Extraordinary General Meeting of Shareholders No. 1/2025 to consider and approve the reduction in the Company's registered and paid-up capital by THB 11,796,572,679, from the existing registered and paid-up capital of THB 16,248,109,539 by decreasing the par value of the Company's shares from THB 3.65 per share to THB 1 per share in order to use the surplus from the capital reduction to offset the share discount. Following this capital reduction to offset the share discount, the Company's registered and paid-up capital will be THB 4,451,536,860, with the remaining share discount amount of THB 1,731,461,500, while the number of ordinary shares will remain unchanged, as follows:

PSGC

Details	<u>Before</u> Capital Reduction (Par Value of THB 3.65 Per Share)	<u>After</u> Capital Reduction (Par Value of THB 1 Per Share)
Registered Capital	THB 16,248,109,539	THB 4,451,536,860
Paid-up Capital	THB 16,248,109,539	THB 4,451,536,860
Number of Registered Shares	4,451,536,860 Shares	4,451,536,860 Shares
Number of Paid-up Shares	4,451,536,860 Shares	4,451,536,860 Shares
Share Discount	THB (13,528,034,179)*	THB (1,731,461,500)

Remark: *This represents a share discount following the registration of the reduction of the Company's registered and paid-up capital with the Department of Business Development, effective July 24, 2025.

Furthermore, in order to be in line with the reduction of the Company's registered and paid-up capital, it is deemed appropriate to propose to the Extraordinary General Meeting of Shareholders No. 1/2025 to consider and approve the amendment to Clause 4. of the Memorandum of Association of the Company by replacing with the following particulars:

“Clause 4. Registered Capital 4,451,536,860 Baht (Four billion, four hundred fifty-one million,
five hundred thirty-six thousand, eight hundred
sixty Baht)

Divided Into 4,451,536,860 Shares (Four billion, four hundred fifty-one million,
five hundred thirty-six thousand, eight hundred
sixty shares)

Par Value Per Share 1 Baht (One Baht)

Divided Into

Ordinary Share 4,451,536,860 Shares (Four billion, four hundred fifty-one million,
five hundred thirty-six thousand, eight hundred
sixty shares)

Preferred Share - Share (-)”

In addition, an authorized person(s) designated by the authorized director(s) to proceed with the registration of the amendment to the Memorandum of Association of the Company to the Department of Business Development shall have the authority to modify or revise wordings as necessary to comply with the registrar's order.

Additionally, the procedures and timeline for the change in the par value of the shares and the reduction of the registered and paid-up capital to offset the share discount of the Company are as follows:

PSGC

No.	Procedure	Date	Remarks
1.	The Extraordinary General Meeting of Shareholders No. 1/2025	September 22, 2025	-
2.	Register the change in the par value of the Company's shares through a reverse stock split, the resolution of the capital reduction, and the amendment to the Memorandum of Association to the Department of Business Development	4 th to 5 th week of September 2025	Within 14 days from the date the Extraordinary General Meeting of Shareholders No. 1/2025 resolves to approve the change in the par value of shares and the capital reduction
3.	Notify the Company's creditors of the capital reduction resolution and publish the resolution in a newspaper or on the Company's website		
4.	Due date for the payment of the fractional shares resulting from the change in the par value of shares	5 th week of October 2025	Within 1 month from the registration date of the change in the par value of shares through a reverse stock split to the Department of Business Development (as per Item 2)
5.	Due date for the submission of creditors' objections	1 st week of December 2025	After the 2-month period from the date the creditors receive the notice of the capital reduction resolution (as per Item 3)
6.	Register the capital reduction by decreasing the par value of the Company's shares and the amendment to the Memorandum of Association to the Department of Business Development	1 st to 2 nd week of December 2025	Within 14 days from the expiration of the creditor objection period (2 months) as per Item 5, provided that no creditors have objected, or in the case of objections, the Company has settled the debt or provided security for it
7.	Notify shareholders in writing and publish the registration of the capital reduction (as per Item 6) in a newspaper or on the Company's website	1 st to 2 nd week of December 2025	Within 14 days from the date of registration of the capital reduction

Remark: *The procedures and timeline for the change in the par value of the Company's shares and the reduction of the registered and paid-up capital to offset the share discount of the Company may be adjusted based on the operational circumstances and appropriateness, in accordance with the relevant laws.*

PSGC

The Board of Directors has considered the matter and deems it appropriate to propose to the Extraordinary General Meeting of Shareholders No. 1/2025 to consider and approve the reduction in the Company's registered and paid-up capital by THB 11,796,572,679, from the existing registered and paid-up capital of THB 16,248,109,539 to THB 4,451,536,860 by reducing the par value of the Company's shares from THB 3.65 per share to THB 1 per share and the amendment to Clause 4. of the Memorandum of Association of the Company to be in line with the reduction of the registered and paid-up capital, as well as the authorization of any related actions.

Following this, the Moderator provided shareholders or proxies, who were attending the meeting, the opportunity to ask further questions and express opinions. The Moderator also informed the meeting of the procedures for questioning and expressing opinions. In this regard, shareholders or proxies raised following questions:

Mr. Pravit Suppakarnpanich Question

(Shareholder attending in person)

Upon completion of the reverse stock split and capital reduction process, what will be the total number of shares and the new par value per share? Additionally, how can affected shareholders request compensation for the rounded-down fractional shares?

The Moderator

Answer

Upon completion of all three rounds of the reverse stock split and capital reduction, the Company will have 2,225,768,430 shares, with a par value of THB 1 per share. The Company has appointed Thailand Securities Depository Company Limited (the "TSD"), to carry out the calculation the fractional shares.

In this regard, shareholders will be notified by their brokers regarding any adjustments to their shareholdings and whether any fractional shares occur. Shareholders are then required to submit the documents as specified in the invitation to the meeting, along with proof of the fractional shares rounded down, to the Company for verification. After that, the Company will proceed with the payment of compensation for fractional shares to the affected shareholders.

The Moderator provided shareholders and proxies the opportunity to ask further questions or express opinions on the discussed matter. However, no additional questions or opinions were raised.

The Moderator informed the meeting that a resolution for this agenda item must be approved by not less than three-fourths of the total votes cast by shareholders who attend the meeting and eligible to vote, with abstentions included in the calculation.

PSGC

As a result, the Moderator recommended that the meeting approve the reduction of the Company's registered and paid-up capital and the amendment of Clause 4. of the Memorandum of Association of the Company to be in line with the reduction of registered and paid-up capital including the authorization to perform any related actions, as proposed.

The Meeting's Resolution The meeting resolved to approve the reduction in the Company's registered and paid-up capital by THB 11,796,572,679, from the existing registered and paid-up capital of THB 16,248,109,539 to THB 4,451,536,860 by reducing the par value of the Company's shares from THB 3.65 per share to THB 1 per share and the amendment to Clause 4. of the Memorandum of Association of the Company to be in line with the reduction of the registered and paid-up capital, as well as the authorization of any related actions, as proposed in all respects, with the following voting results:

Shareholders Voting	Number of Votes	Percentage
Approved	13,324,009,137	98.8081325
Disapproved	25	0.0000002
Abstained	160,720,075	1.1918673
Void Ballot(s)	0	-

- Remarks:**
1. The resolution for this agenda item must be approved by not less than three-fourths of the total votes cast by shareholders who attend the meeting and eligible to vote, with abstentions included in the calculation.
 2. No additional shareholder registration was recorded during this agenda item. The total number of shareholders attending the meeting was 40, representing a total of 13,484,729,237 shares.

Agenda Item No. 4 Other Matters (if any)

-None-

Thereafter, the Chairman informed the meeting that all agenda items stipulated in the invitation to the Extraordinary General Meeting of Shareholders No.1/2025 had been fully considered and resolved. The Moderator was then requested to read additional questions submitted in advance by shareholders.

The Moderator informed the meeting that shareholders had been given the opportunity to submit questions in advance. In this regard, shareholders had submitted the following questions:

Questions/Answers/Opinions

Ms. Rungsima Boonyapoom Questions

- (Shareholder attending in person)
1. What is the process for changing the par value of the Company's shares?
 2. Will there be any dividend payments? If so, when are they expected to be distributed?

PSGC

Ms. Somruedee Halilamien
(Chief Financial Officer)

Clarification / Answer

1. As previously reported to the shareholders, the reverse stock split and par value adjustment process aims to offset the Company's share discount. However, under applicable laws and the Company's Articles of Association, the Company is required to carry out the process in three rounds to fully offset its entire share discount. Unless any unforeseen circumstances arise, the Company intends to proceed with the par value adjustment in third round consecutively. It is expected that this matter will be proposed for the 2026 Annual General Meeting of Shareholders' approval. Upon completion of all three rounds, the par value per share will remain at THB 1.
2. As previously informed to shareholders, dividend payments depend on various factors, including the Company's financial performance, business expansion plans, liquidity, and overall suitability at the time. Upon due consideration of the relevant factors and in the best interests of all stakeholders, the Company is of the view that it should retain its net profits to enhance financial stability and support future expansion. Therefore, the Company currently has no plans to pay dividends. However, the dividend policy will be reviewed periodically, and shareholders will be duly informed of any changes.

In this regard, a shareholder had submitted a question regarding the minutes recording of the 2025 Annual General Meeting of Shareholders. However, due to a technical issue, the question was not displayed on the screen during the consideration under Agenda Item 1, which prevented the Moderator from addressing it at that time. The Moderator later read the shareholder's question as follows:

Questions/Answers/Opinions/Suggestions

Ms. Narisara Mahakawee
(Proxy for Mr. Kraiwan
Katawanich (a shareholder))

Question / Suggestion

- Regarding the minutes of the 2025 Annual General Meeting of Shareholders, it was recorded that Ms. Porntip submitted a question in advance. Does the submission of questions prior to the meeting require proxy authorization, considering that a proxy grants the right to attend the meeting, either in person or via electronic media? In such cases, should it be clearly indicated whether the proxy attended the meeting in person or via electronic media, so that this can be accurately recorded in the minutes?
- It was noted that during the previous meeting, Agenda Item 11 was formally closed without any further matters being raised. However, following the closure of the agenda, the Moderator proceeded to read out questions

PSGC

submitted in advance. This was inaccurately recorded in the minutes, as some of the questions were general inquiries raised prior to the close of the meeting and not related to any specific agenda item, while others were relevant to agenda items that had already been considered. Such questions should have been addressed during the relevant agenda item to ensure that shareholders received necessary clarifications before casting their votes. Voting should not be proceeded if shareholders had not received complete information.

- The inaccurate records were as follows:
 - It was recorded that Mr. Chaturong “attended via electronic media”. The correct record should state that he “attended the meeting in person via electronic media”.
 - It should be clearly recorded whether Ms. Rungsima attended the meeting in person or via electronic media.
- Though the profit in 2024 was higher than in 2023, the Company still suspended dividend payments. As the shareholders agreed with this resolution, it suggests that there are sufficient and appropriate reasons for doing so. However, the previous meeting minutes may not have fully documented these reasons.

The Moderator

Clarification / Answer

- Is proxy authorization required when submitting questions in advance? :
The Company clarified that submitting questions in advance does not require granting proxy authorization. However, proxy authorization is necessary if a shareholder appoints someone to attend the meeting and vote on their behalf.
- Addressing questions after the conclusion of agenda items :
The Company provided shareholders an opportunity to submit questions in advance prior to each meeting. During the 2025 Annual General Meeting of Shareholders, advance questions that were not related to any specific agenda item were addressed after Agenda Item 11. In addition, some shareholders submitted raised questions related to specific agenda items following the conclusion of those items, together with the Moderator allowed shareholders to ask additional questions after all agenda items had been considered. Questions related to agenda items already discussed, which were raised during this period, were also read and answered following Agenda Item 11.
- Meeting attendance record :
The Company acknowledged the suggestions.

Ms. Somruedee Halilamien Clarification / Answer
(Chief Financial Officer)

- The suspension of dividend payments despite increased profits :

The minutes of the 2025 Annual General Meeting of Shareholders recorded the reasons for suspending dividend payments as presented. Khun Somruedee explained that, despite the Company is profitable, it is currently focused on business expansion and assessing new project opportunities. Therefore, the Company deems it appropriate to conserve funds and suspend dividend payments in the near future. It is expected that the business expansion will increase long-term value for the Company and its shareholders. In this regard, the Board of Directors will consider dividend payments at an appropriate time.

Following this, the Moderator provided shareholders the opportunity to ask further questions on the discussed matter. Shareholders asked the following questions:

Questions/Answers/Opinions

Mr. Wanchai Lertsrijatuporn Question
(Proxy from Thai Investors Association)

Following the approval of the reverse stock split and capital reduction process to write off losses, how does the Company plan to generate profits, given that there is still a remain loss of THB 1,731 million? In case the Company is unable to generate substantial profits, it may not be in a position to pay dividends and may need to write off losses again in the future.

Ms. Somruedee Halilamien Clarification / Answer
(Chief Financial Officer)

The proposed approval request pertains to the share consolidation and capital reduction to eliminate the remaining share discount and is not a loss write-off. As previously informed, the Company is currently expanding its business and assessing the feasibility of various projects, and is therefore not yet able to pay dividends. The Company is committed to making prudent investments to minimize potential losses and to prevent recurring accumulated loss write-offs. In this regard, the Company will continue to report and report project progress to shareholders on a regular basis.

Mr. Pravit Question
Suppakarnpanich
(Shareholder attending in person)

Does the Company plan for new projects, and are these expected to generate revenue? In addition, what is the current status of the Company's announced interest in investing in the energy sector or gold mine?

PSGC

Ms. Somruedee Halilamien Clarification / Answer

(Chief Financial Officer) As previously communicated by the Company, the Company's business plan will be structured around three strategic pillars, as follows:

1. In the short term, the Company continues to operate in the construction industry, which remains its core business and primary source of revenue.
2. In the medium term, the Company plans to expand into natural resource businesses, such as gold and coal mines.
3. In the long term, the Company aims to shift its core business focus to the energy industry.

In this regard, the Company is currently in negotiations of new construction projects (backlog). Progress updates will be reported to shareholders accordingly.

Ms. Narisara Mahakawee Question

(Proxy for Mr. Kraiwan Katawanich (a shareholder)) Has the ongoing conflict in Cambodia had a significant impact on the Company's operations?

Ms. Somruedee Halilamien Clarification / Answer

(Chief Financial Officer) At present, the situation has not caused any serious disruption to the Company's operations.

The Moderator then informed the meeting that shareholders who wished to have the Company assist with calculating share consolidation or fractional shares may contact the Investor Relations (IR) department following the meeting for individual assistance.

Following this, the Moderator provided shareholders and proxies, whether attending in person or via electronic media, the opportunity to ask further questions or express opinions on the discussed matters. However, no additional questions or opinions were raised.

The Chairman then declared that, as there were no further questions, the Extraordinary General Meeting of Shareholders No.1/2025 was officially closed. The Chairman thanked all shareholders for their attendance and participation.

Remark:

PSG Corporation Public Company Limited convened the Extraordinary General Meeting of Shareholders No.1/2025 via electronic media. To comply with the Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 (2020) and relevant guidelines, the Company utilized the Electronic Meeting system provided by Quidlab Company Limited. This system, which complies with the "e-Meeting" standards set by the Electronic Transactions Development Agency, enabled shareholders and proxies to view the live broadcast, submit questions, cast votes, and receive real-time voting results for each agenda item.

PSGC

Quorum

The meeting adjourned at 11.08 hrs. The attendance was recorded as follows:

- 12 shareholders attended via electronic media, holding 6,722,020,697 shares.
- 28 proxies attended via electronic media, holding 6,762,708,540 shares.

This represented a total of 40 shareholders, collectively holding 13,484,729,237 shares, equivalent to 82.9926% of the total issued and paid-up shares (16,248,109,539 shares).

Sign (-Pol. Gen. Chaiwat Getvorachai, Ph.D.-) Chairman of the Meeting
(Pol. Gen. Chaiwat Getvorachai, Ph.D.)

Sign (-Ms. Pathamakorn Buranasin-) Company Secretary
(Ms. Pathamakorn Buranasin)

The 2025 Annual Report (Form 56-1 One Report), including the financial statements and the Auditor's Report as of December 31, 2025, along with the Invitation to the 2026 Annual General Meeting of Shareholders, is provided in QR Code format.



Link : <https://www.set.or.th/set/tsd/meetingdocument.do?symbol=PSGC&date=260428>

Remark: QR Code downloading procedures are in Enclosure 9.

Contact Information: Company Secretary Department/ PSG Corporation Public Company Limited
Tel.: 02-018-7190-8 Fax: 02-018-7199
Email: com.sec@psgcorp.co.th

Details and profiles of the persons nominated to be directors



Khammany Inthirath, Ph.D.

Age 70 years old

Title Independent Director / Chairman of Risk Management Committee /
Member of Audit Committee

Nominated as Independent Director

Date of appointment October 27, 2021

Term/ year as Director 4 years 6 months

Shareholding proportion (%) -None-

Education:

Doctoral Degree Doctor of Development Economics (Investment Economics), National Economics University of the Socialist Republic of Vietnam

Master's Degree Master of Electrical Engineering, Krasnodar University, Soviet Union Former

Training: -

Other current positions in

- **Listed companies** -None-
- **Non-listed companies** -None-

Work experience:

2015 – 2021 Minister of Energy and Mines, Lao People's Democratic Republic
 2011 – 2015 Vice Minister of Energy and Mines, Lao People's Democratic Republic
 2009 – 2011 Managing Director, EDL-Generation Public Company
 2007 – 2009 Acting Managing Director, EDL-Generation Public Company
 2006 – 2007 Deputy General Managing, EDL-Generation Public Company

Meeting attendance in 2025:

The Board of Director meetings	4/4
The Audit Committee meetings	4/4
The Risk Management Committee meetings	2/2

Current position in other businesses which may have a conflict of interest with the Company: -None-

Qualified according to the law on public limited companies and does not have prohibited characteristics: -Qualified-

Legal dispute in the last 5 years -None-

Khammany Inthirath, Ph.D. (continued)

Mandatory requirements	Qualifications
Having the following relationships with the Company/its affiliate/its associate company/major shareholder or juristic person that may have conflict of interest at present or in the last 2 years - Being an executive director, an employee, or an advisor on payroll - Being a professional service provider such as an auditor, financial or legal advisor - Having a significant business relationship that may impede independent judgment on the Company's operations such as buying-selling of materials/products/services, borrowing or lending money	-None- -None- -None-
- Family relationship between the director, the executives or major shareholders of the Company/ its subsidiary	-None-

Remark The Board of Directors considered and passed the screening of the Nomination and Remuneration Committee and of the opinion that Khammany Inthirath, Ph.D., is an independent director who is qualified in accordance with laws and regulations relating to independent directors.



Darnp Sukontasap, Ph.D.

Age 68 years old

Title Independent Director / Chairman of Audit Committee

Nominated as Independent Director

Date of appointment November 9, 2021

Term/ year as Director 4 years 5 months

Shareholding proportion (%) - None -

Education:

Doctoral Degree Ph.D. (International Law), Fletcher School, Tufts University

Master's Degree Master of Arts in Law and Diplomacy, Fletcher School, Tufts University

Bachelor's Degree B.A. (Political Science), Chulalongkorn University

Certificate National Defense Course, class of 23/2010, National Defense College

Managing Global Business Program for Senior Executives, INSEAD, France

Training:

- Corporate Governance for Director and Senior Executive (Regulator) of State Enterprises and Public Organization (PDI) 21/2019
- Financial Statements for Directors (FSD) 39/2019, Thai Institute of Directors (IOD)
- Director Accreditation Program (DAP) 153/2018, Thai Institute of Directors (IOD)
- IT Governance and Cyber Resilience Program 8/2018, Thai Institute of Directors (IOD)

Other current positions in

- **Listed companies** (1 company)

2023 - present Director, Chairman of Executive Committee,
Krungdhep Sophon Public Company Limited

- **Non-listed companies** (1 company)

2007 - present Chairman, Black Ink Group (Thailand) Company Limited

Work experience:

2019 – Feb. 2026 Director, International Institute for Trade and Development-ITD (Public Organization)

2017 Director, Chief Executive Officer, Capital Engineering Network Public Company Limited

2017 - 2022 Director, Chairman, Executive Board, Export-Import Bank of Thailand (Exim Bank)

Meeting attendance in 2025: The Board of Directors meetings 4/4

The Audit Committee meetings 4/4

Current position in other businesses which may have a conflict of interest with the Company: -None-

Qualified according to the law on public limited companies and does not have prohibited characteristics: -Qualified-

Legal dispute in the last 5 years -None-

Darmp Sukontasap, Ph.D. (continued)

Mandatory requirements	Qualifications
Having the following relationships with the Company/its affiliate/its associate company/major shareholder or juristic person that may have conflict of interest at present or in the last 2 years - Being an executive director, an employee, or an advisor on payroll - Being a professional service provider such as an auditor, financial or legal advisor - Having a significant business relationship that may impede independent judgment on the Company's operations such as buying-selling of materials/products/services, borrowing or lending money	-None- -None- -None-
- Family relationship between the director, the executives or major shareholders of the Company/ its subsidiary	-None-

Remark The Board of Directors considered and passed the screening of the Nomination and Remuneration Committee and of the opinion that Darmp Sukontasap, Ph.D., is an independent director who is qualified in accordance with laws and regulations relating to independent directors.

**Articles of Association
of
PSG Corporation Public Company Limited**

**Chapter 1
General Provisions**

Article 1. These Articles of Association shall be called the Articles of Association of PSG Corporation Public Company Limited.

Article 2. The term "Company" in these Articles of Association refers to PSG Corporation Public Company Limited.

Article 3. Any matters not specified in these Articles of Association shall be governed and enforced in accordance with the provisions of the Public Limited Companies Act.

**Chapter 2
Issuance and Transfer of Shares**

Article 4. The Company's shares are ordinary shares and are named shares with each share having an equal value.

All shares of the Company must be fully paid up in a single payment.

Subscribers or purchasers of shares shall not offset any debts with the Company, except in the case where the Company undertakes a debt restructuring by issuing new shares to settle debts with creditors under a debt-to-equity conversion scheme, with approval from the Shareholders' Meeting in accordance with the requirement of applicable laws.

The issuance of shares for debt settlement and the debt-to-equity conversion scheme mentioned in the previous paragraph shall be in accordance with the criteria and procedures specified in the relevant laws.

The Company's shares are indivisible. If two (2) or more individuals jointly hold or subscribe for shares, one of them must be designated to exercise the rights as a shareholder or subscriber, as the case may be.

The Company may issue debentures, convertible debentures, preferred shares, or any other securities provided under the laws on Securities and Exchange, and offer them for sale to shareholders, any individual, or the public. The conversion of convertible debentures or preferred shares into ordinary shares shall be carried out in accordance with the provisions of applicable laws.

(Signed) _____ Applicant for Registration
()

Article 5. The Company shall issue share certificates to shareholders within two (2) months from the date the registrar registers the Company or from the date the payment for shares is fully received in the case of newly issued shares after the Company's registration.

Each share certificate of the Company shall bear the signature or printed signature of at least one (1) director. However, the Board of Directors may authorize the share registrar, as per the Securities and Exchange laws, to sign or print their signature on behalf of the directors, subject to the procedures prescribed by the share registrar.

If the Company appoints the Thailand Securities Depository Company Limited as its share registrar, the procedures related to share registration shall be in accordance with the rules set by the share registrar.

Article 6. The Company's shares are freely transferable without restriction, except where such transfer results in non-Thai nationals holding more than forty-nine percent (49%) of the total issued shares. If any share transfer would cause foreign shareholding to exceed this limit, the Company has the right to refuse the registration of such share transfer.

Article 7. Subject to Article 6 of these Articles of Association, a share transfer is deemed valid when the transferor endorses the share certificate by specifying the name of the transferee, signs the certificate along with the transferee, and delivers the share certificate to the transferee.

A share transfer is effective against the Company only when the Company receives an application for registration of the transfer. It becomes effective against third parties only when the Company has registered the transfer.

Upon receiving a transfer registration application, if the Company finds that the transfer is legally valid, it shall register the transfer within fourteen (14) days from the date of receiving the application. If the transfer is invalid, the Company shall notify the applicant within seven (7) days.

When the Company's shares are listed on the Stock Exchange of Thailand, the transfer of shares shall comply with the Securities and Exchange laws.

The transfer of other securities, whether or not listed on the Stock Exchange of Thailand, shall also comply with the Securities and Exchange laws.

(Signed) _____ Applicant for Registration
()

Article 8. If a transferee wishes to obtain a new share certificate, they must submit a written request to the Company, signed by the transferee and at least one (1) witness, who shall sign to certify that signatures. The application must be accompanied by the original share certificate or other proof of entitlement. If the Company deems the transfer valid, it shall register the transfer within seven (7) days from the date of receiving the application and issue a new share certificate within one (1) month from the date of receiving such application.

Article 9. If any share certificate is defaced or materially damaged, the shareholder may request a new certificate by surrendering the original. In such cases, the Company shall issue a new certificate within fourteen (14) days of the request. If a share certificate is lost or destroyed, the shareholder must provide evidence of having reported the loss to the police. Upon receipt of such evidence, the Company shall issue a new share certificate within fourteen (14) days from the date of receipt of the request.

If a shareholder dies or becomes bankrupt, the person entitled to the shares shall surrender the share certificate together with complete and legally valid evidence to the Company. Upon receipt of such evidence, the Company shall register such person as a shareholder and issue a new certificate within one (1) month.

Article 10. The Company may charge a fee for issuing a new share certificate to replace one that has been lost, defaced, or damaged, as well as for providing a certified copy of the shareholder registration, whether in whole or in part, at the rate prescribed by law.

Article 11. The Company is prohibited from owning or pledging its own shares, except in the case of a share repurchase under the Public Limited Companies Act (No. 2) B.E. 2544 (2001).

A share repurchase must be approved by the Shareholders' Meeting, except where the repurchase does not exceed ten percent (10%) of the paid-up capital, in which case the Board of Directors has the authority to approve it.

The repurchase, disposal, and write-off of registered shares, shall be complied with the relevant ministerial regulations.

Article 12. The Company may close the share transfer registration for a period of up to twenty-one (21) days prior to each Shareholders' Meeting, provided that an announcement is made at the Company's head office and all branch offices at least fourteen (14) days in advance.

(Signed) _____ Applicant for Registration
()

Chapter 3 Board of Directors

Article 13. The Board of Directors shall consist of at least five (5) directors, and not less than half of the total number of directors must reside in the Kingdom. Directors must possess the qualifications as prescribed by law.

Directors shall not become a partner in an ordinary partnership, or a partner with unlimited liability in a limited partnership, engage in or hold a directorship in any private company or other company conducting the same business and competing with the Company, unless prior notification has been given to the Shareholders' Meeting before the resolution for appointment.

In conducting the Company's business, directors must perform their duties in compliance with the law, the Company's objectives, and its Articles of Association, as well as the resolutions of Shareholders' Meetings, with honesty and exercise of due care to safeguard the Company's interests.

Directors must notify the Company without delay if they have a direct or indirect interest in any contract entered into by the Company during the fiscal year or if they hold shares or debentures in the Company or its affiliates, specifying any increase or decrease in the number of shares held during the fiscal year.

Article 14. Directors shall be elected at the Shareholders' Meeting by a majority vote based on the following criteria and procedures:

- (1) Each shareholder shall have one vote per share held.
- (2) Each shareholder shall vote for individual candidates for the position of director.
- (3) Candidates receiving the highest number of votes in descending order shall be elected as directors in the number required or to be elected. In the case where candidates elected in subsequent orders receive an equal number of votes exceeding the number of directors required or to be elected, the Chairman of the Meeting shall cast the deciding vote.

Article 15. At every Annual General Meeting, one-third (1/3) of the directors shall retire. If the number of directors cannot be divided exactly into three parts, the number closest to one-third shall retire.

In the first and second years following the Company's registration, the retiring directors shall be selected by drawing lots. In subsequent years, the directors who have held office the longest shall retire. Retiring directors may be re-elected.

(Signed) _____ Applicant for Registration
()

Article 16. Directors are entitled to remuneration from the Company, including rewards, meeting allowances, gratuities, bonuses, or other benefits, as determined by the Articles of Association or as approved by the Shareholders' Meeting. The remuneration may be fixed or based on criteria established from time to time or for an indefinite period until changed. Directors are also entitled to allowances and benefits according to the Company's regulations.

The provisions in the first paragraph shall not affect the rights of employees or staff members of the Company who have been appointed as directors to receive remuneration and benefits in their capacity as employees or staff members.

Article 17. In addition to retirement by rotation, a director shall vacate their position upon:

- (1) Death
- (2) Resignation
- (3) Loss of qualifications or possession of prohibited characteristics as prescribed by law
- (4) Removal by a resolution of the Shareholders' Meeting
- (5) Removal by a court order

Article 18. A director who wishes to resign shall submit a resignation letter to the Company. The resignation shall be effective from the date the letter reaches the Company.

A resigning director specified in the first paragraph may also notify the registrar of their resignation.

Article 19. If a director's position becomes vacant for reasons other than retirement by rotation, the Board of Directors shall appoint a qualified person who does not have any prohibited characteristics under the law to fill the vacancy at the next Board Meeting unless the remaining term of the director is less than two (2) months. The appointed person shall serve only for the remaining term of the director they replace.

A resolution of the Board of Directors regarding this matter must be approved by not less than three-fourths (3/4) of the remaining directors.

(Signed) _____ Applicant for Registration
()

Article 20. The Shareholders' Meeting may pass a resolution to remove any director from office before the expiration of their term with a vote of not less than three-fourths (3/4) of the shareholders present and entitled to vote, holding at least half of the total shares of the shareholders present and entitled to vote.

Article 21. The Board of Directors shall elect one director as the Chairman of the Board. If deemed appropriate, the Board of Directors may elect one or more directors as Vice-Chairman. The Board of Directors may delegate one or more directors to act on its behalf.

Article 22. A Meeting of the Board of Directors shall require the attendance of at least half of the total number of directors to constitute a quorum. If the Chairman is absent or unable to perform his duties, the Vice-Chairman shall act as the Chairman. If there is no Vice-Chairman or they are unable to perform their duties, the attending directors shall elect one among themselves to preside over the Meeting.

Resolutions shall be passed by a majority vote.

Each director has one vote, except for any director with a conflict of interest in the matter under consideration, who shall have no voting rights. In the event of a tie, the Chairman shall cast a deciding vote.

Article 23. The Board of Directors shall meet at least once every three (3) months.

Meetings may be held at the Company's head office or any other location deemed appropriate, or via electronic means in compliance with the criteria and procedures prescribed by law.

Article 24. For Board Meetings, whether in person or via electronic means, the Chairman or an authorized delegate shall send a notice of the meeting to directors at least seven (7) days in advance, except in cases of urgency to protect the Company's rights and interests, in which case other notification methods and a shorter notice period may be used. For electronic meetings, the Company may send the notice via email.

Two or more directors may request the Chairman to call a Board Meeting. If such a request is made, the Chairman or their authorized delegate must schedule a Meeting within fourteen (14) days of receiving the request.

Article 25. The authorized signatories of the Company shall be two directors signing jointly with the Company's seal affixed.

However, the Shareholders' Meeting or the Board of Directors' Meeting may determine specific directors who are authorized to sign and be binding on the Company with the Company's seal affixed.

(Signed) _____ Applicant for Registration
()

Article 26. The Board of Directors may delegate authority to other individuals to manage the Company's affairs under its supervision or grant powers as deemed appropriate, for a specified period. The Board may also cancel, revoke, alter, or amend such powers.

Chapter 4

Shareholders' Meetings

Article 27. The Board of Directors shall hold the Annual General Meeting of Shareholders within four (4) months after the end of a fiscal year.

A Meeting of Shareholders other than the Annual General Meeting of Shareholders mentioned above shall be called an Extraordinary General Meeting of Shareholders. The Board of Directors may call an Extraordinary General Meeting whenever it deems appropriate, or when one or more shareholders with a total combined shares of not less than ten percent (10%) of the total paid-up shares may submit a written request to the Board of Directors to call for the Extraordinary General Meeting at any time, however, meeting agendas and reasons for calling the Meeting must be clearly indicated in such a request. The Board of Directors must hold an Extraordinary General Meeting of Shareholders within forty-five (45) days of receiving such a request from shareholders.

If the Board of Directors fails to hold the Meeting within time frame stated in paragraph 2, shareholders who jointly submitted the request, or other shareholders having a total combined shares that meet the criteria may call an Extraordinary General Meeting within forty-five (45) days after the period specified in paragraph 2 has expired.

In this case, the Board of Directors is regarded to have convened the Extraordinary General Meeting, and the Company is responsible for any expenses incurred as considered necessary, and shall provide reasonable facilities.

In case an Extraordinary General Meeting is called by shareholders stated in paragraph 3 and the number of shareholders attending the Meeting does not establish a quorum as defined in Article 30, the shareholders specified in paragraph 3 are jointly liable for any expense incurred from the arrangement of that particular Meeting.

In this regard, the Shareholder's Meeting via electronic means can be conducted in accordance with the criteria and procedures specified in the relevant laws or notifications.

(Signed) _____ Applicant for Registration
()

Article 28. When calling a Shareholders' Meeting, whether in person or via electronic means, the Board of Directors shall prepare the notice indicating the venue, date, time, and meeting agendas, as well as matters to be discussed, along with reasonable supporting details. Moreover, each agenda item should be accompanied with the Board of Directors' opinion and properly identified as one for acknowledgment, approval, or consideration. The notice of the meeting shall be sent to shareholders and the registrar at least seven (7) days in advance, and they must be advertised in newspapers or electronic means in accordance with the criteria specified in the relevant laws, for three (3) consecutive days and no less than three (3) days prior to the meeting date.

The Meeting of Shareholders may be held at the location of the Company's head office, or at any other province throughout Thailand deemed appropriate by the Board of Directors. Alternatively, the Meeting may be conducted via electronic means, in accordance with the criteria and procedures specified by law.

Article 29. Shareholders may appoint others to attend and vote on their behalf at a Shareholders' Meeting by using a proxy form prescribed by the registrar. Moreover, shareholders must date and sign the proxy forms.

Before attending the Meeting, the proxy form must be submitted to the Chairman of the Board or delegated persons at the meeting.

In the case where a shareholder grants a proxy to another person to attend the Meeting on their behalf, the proxy may be granted via electronic means, provided that secure and reliable procedures are followed to ensure the proxy is granted by the shareholder in accordance with the criteria and procedures specified in the relevant laws or notifications.

Article 30. A Shareholders' Meeting shall constitute a quorum if at least twenty-five (25) shareholders, including proxies (if any), attend the Meeting and collectively hold no less than one-third (1/3) of the total issued shares. Alternatively, a quorum is established if at least half of all shareholders, including proxies, attend the Meeting and collectively hold no less than one-third (1/3) of the total issued shares.

If, after the scheduled time has passed by one (1) hour, the Meeting still fails to meet the quorum requirements; if the Meeting was convened at the request of shareholders, it shall be adjourned; if the Meeting was not convened at the request of shareholders, it shall be rescheduled, and a new notice shall be sent to shareholders at least seven (7) days prior to the new meeting date. The new meeting shall not require a quorum.

(Signed) _____ Applicant for Registration
()

The Chairman of the Board shall preside over the Shareholders' Meeting. If the Chairman is absent or unable to perform his duties, the Vice Chairman shall preside. If there is no Vice Chairman or if the Vice Chairman is unable to perform his duties, the Meeting shall elect one attending shareholder to act as the Chairman.

Article 31. Each share carries one voting right. Resolutions of the Shareholders' Meeting shall be passed as follows:

(1) For regular matters, by a majority vote of shareholders present and vote at the Meeting. In case of a tie, the Chairman of the Meeting shall cast an additional deciding vote.

(2) In the following cases, by at least three-fourths (3/4) of the votes of shareholders present and eligible to vote:

(a) Sale or transfer of all or significant parts of the Company's business to another party.

(b) Acquisition or acceptance of transfer of another Company's business or a private company by the Company.

(c) Entering into, amending, or terminating agreements regarding the lease of all or significant parts of the Company's business, authorizing another party to manage the Company's business, or merging with another entity to share profits and losses.

(d) Amendments to the Memorandum of Association or Articles of Association.

(e) Increase or reduction of capital or issuance of debentures of the Company.

(f) Mergers or dissolution of the Company.

Article 32. The Annual General Meeting shall conduct the following business:

(1) Considering the Board of Directors' report on the Company's operating performance for the past fiscal year.

(2) Considering and approving the balance sheet and a profit and loss statement for the past fiscal year.

(3) Considering the allocation of profits and reserves.

(4) Electing directors in place of those retiring by rotation and determining their remuneration.

(5) Appointing the auditor and determining the auditor's fees.

(6) Considering other matters.

(Signed) _____ Applicant for Registration

()

Article 33. In the event that the Company or its subsidiary enters into a connected transaction or a transaction involving the acquisition or disposition of assets of the Company or its subsidiary, as defined and regulated by the notifications of the Stock Exchange of Thailand applicable to such transactions of listed companies, the Company shall comply with the criteria and procedures specified in such notifications accordingly.

Chapter 5

Accounting, Finance, and Auditing

Article 34. The Company's fiscal year shall commence on January 1 and end on December 31 of each year.

Article 35. The Company shall prepare and maintain accounting records and conduct audits in accordance with applicable laws. The Company shall prepare a balance sheet and a profit and loss statement at least once every twelve (12) months, corresponding to the Company's fiscal year.

All books and accounts of the Company shall be maintained Thai with accompanying English translations and shall comply with generally accepted accounting standards in Thailand and relevant legal requirements.

Article 36. The Board of Directors shall prepare a balance sheet and a profit and loss statement as of the end of the Company's fiscal year for submission to the Annual General Meeting of Shareholders for approval. The Board of Directors shall ensure that the financial statements are audited by the auditor prior to submission to the Shareholders' Meeting.

Article 37. The Board of Directors shall distribute the following documents to shareholders together with the notice of the Annual General Meeting:

- (1) A copy of the audited balance sheet and profit and loss statement, together with the auditor's report.
- (2) The annual report of the Board of Directors.

Article 38. The auditor shall attend every Shareholders' Meeting where the balance sheet, profit and loss statement, or any accounting-related matters of the Company are considered, to provide explanations to shareholders regarding the audit process. The Company shall send the auditor all reports and documents that shareholders are entitled to receive in such meetings. The auditor must not be a director, employee, staff member, or hold any other position within the Company.

(Signed) _____ Applicant for Registration
()

The auditor shall have the authority to examine the Company's accounts, documents, and any other evidence related to income, expenditures, assets, and liabilities during the Company's business hours. The auditor shall also have the right to request explanations or clarifications from the Company's directors, employees, and staff members as necessary for the fulfillment of their duties. The auditor shall prepare a report on the balance sheet and accounts to be presented at the Annual General Meeting of Shareholders. The report shall indicate whether the balance sheet has been accurately prepared and whether it fairly represents the Company's actual financial condition.

Article 39. Dividends shall not be distributed from any funds other than profits. In the case where the Company still has accumulated losses, no dividends shall be distributed.

Except in the case of preferred shares as otherwise specified in the Article of Association, dividends shall be distributed in proportion to the number of shares, with each share having an equal amount.

The distribution of dividends must be approved by the Shareholders' Meeting.

The Board of Directors may declare interim dividends to shareholders occasionally, when it is deemed that the Company has sufficient profits to do so, and shall report such interim dividends to the Shareholders' Meeting at the next meeting.

The payment of dividends shall be made within one (1) month from the date of the resolution of the Shareholders' Meeting or the Board of Directors' Meeting, as the case may be. In this regard, a written notice shall be sent to the shareholders, and an announcement of the dividend payment shall be published in a newspaper or via electronic means in accordance with the criteria specified in the relevant laws for at least three (3) consecutive days. No interest shall be charged to the Company if the dividend payment is made within the time period prescribed by law.

Article 40. In the event that the Company has not yet sold all of its registered shares or has registered an increase in capital, the Company may pay dividends in whole or in part in the form of newly issued ordinary shares to shareholders, subject to approval by the Shareholders' Meeting.

Article 41. The Company shall allocate at least five percent (5%) of its annual net profits, after deducting accumulated losses (if any), as a reserve until the reserve reaches at least ten percent (10%) of the Company's registered capital.

(Signed) _____ Applicant for Registration
()

Upon approval by the Shareholders' Meeting, the Company may transfer other reserves, statutory reserves, or share premium reserves, in that order, to offset accumulated losses of the Company.

Chapter 6

Capital Increase and Capital Reduction

Article 42. The Company may increase its registered capital by issuing new shares, which may be offered for sale in whole or in part. The newly issued shares may first be offered to existing shareholders in proportion to the number of shares held by each shareholder, or may be offered to the public, or to other persons, in whole or in part, provided that:

(1) All existing shares have been issued and fully paid up, except for the remaining shares reserved for convertible debentures or warrants.

(2) The Shareholders' Meeting has passed a resolution with a vote of not less than three-fourths (3/4) of the total votes of shareholders present and entitled to vote.

(3) The resolution to increase capital is registered with the registrar within fourteen (14) days from the date of the Shareholders' Meeting resolution.

For the allocation of newly issued shares in the first paragraph, the Shareholders' Meeting may authorize the Board of Directors to determine the share price, number of shares, and the date of sale of the shares.

Article 43. The Company may reduce its registered capital by lowering the par value of each share, decreasing the number of shares, or eliminating unsold registered shares. However, the registered capital shall not be reduced to less than one-fourth (1/4) of the total capital.

If the Company has accumulated losses that remain after being offset in accordance with Article 41, the Company may reduce its capital below one-fourth (1/4) of the total capital.

The capital reduction in the first paragraph, whether by lowering the par value or decreasing the number of shares, by what amount and by what method, shall require approval from the Shareholders' Meeting by a vote of not less than three-fourths (3/4) of the total votes of shareholders present and entitled to vote. The Company must register the resolution within fourteen (14) days from the date of the Shareholders' Meeting resolution.

(Signed) _____ Applicant for Registration
()

Chapter 7

Additional Provisions

Article 44. The Company's seal is as follows:

- New Company Seal Affixed -

(Signed) _____ Applicant for Registration
()

The Articles of Association relating to a shareholders' meeting

Chapter 4 - Shareholders' Meetings

Article 27. The Board of Directors shall hold the Annual General Meeting of Shareholders within four (4) months after the end of a fiscal year.

A Meeting of Shareholders other than the Annual General Meeting of Shareholders mentioned above shall be called an Extraordinary General Meeting of Shareholders. The Board of Directors may call an Extraordinary General Meeting whenever it deems appropriate, or when one or more shareholders with a total combined shares of not less than ten percent (10%) of the total paid-up shares may submit a written request to the Board of Directors to call for the Extraordinary General Meeting at any time, however, meeting agendas and reasons for calling the Meeting must be clearly indicated in such a request. The Board of Directors must hold an Extraordinary General Meeting of Shareholders within forty-five (45) days of receiving such a request from shareholders.

If the Board of Directors fails to hold the Meeting within time frame stated in paragraph 2, shareholders who jointly submitted the request, or other shareholders having a total combined shares that meet the criteria may call an Extraordinary General Meeting within forty-five (45) days after the period specified in paragraph 2 has expired.

In this case, the Board of Directors is regarded to have convened the Extraordinary General Meeting, and the Company is responsible for any expenses incurred as considered necessary, and shall provide reasonable facilities.

In case an Extraordinary General Meeting is called by shareholders stated in paragraph 3 and the number of shareholders attending the Meeting does not establish a quorum as defined in Article 30, the shareholders specified in paragraph 3 are jointly liable for any expense incurred from the arrangement of that particular Meeting.

In this regard, the Shareholder's Meeting via electronic means can be conducted in accordance with the criteria and procedures specified in the relevant laws or notifications.

Article 28. When calling a Shareholders' Meeting, whether in person or via electronic means, the Board of Directors shall prepare the notice indicating the venue, date, time, and meeting agendas, as well as matters to be discussed, along with reasonable supporting details. Moreover, each agenda item should be accompanied with the Board of Directors' opinion and properly identified as one for acknowledgment, approval, or consideration. The notice of the meeting shall be sent to shareholders and the registrar at least seven (7) days in advance, and they must be advertised in newspapers or electronic means in accordance with the criteria specified in the relevant laws, for three (3) consecutive days and no less than three (3) days prior to the meeting date.

PSGC

The Meeting of Shareholders may be held at the location of the Company's head office, or at any other province throughout Thailand deemed appropriate by the Board of Directors. Alternatively, the Meeting may be conducted via electronic means, in accordance with the criteria and procedures specified by law.

Article 29. Shareholders may appoint others to attend and vote on their behalf at a Shareholders' Meeting by using a proxy form prescribed by the registrar. Moreover, shareholders must date and sign the proxy forms. Before attending the Meeting, the proxy form must be submitted to the Chairman of the Board or delegated persons at the meeting.

In the case where a shareholder grants a proxy to another person to attend the Meeting on their behalf, the proxy may be granted via electronic means, provided that secure and reliable procedures are followed to ensure the proxy is granted by the shareholder in accordance with the criteria and procedures specified in the relevant laws or notifications.

Article 30. A Shareholders' Meeting shall constitute a quorum if at least twenty-five (25) shareholders, including proxies (if any), attend the Meeting and collectively hold no less than one-third (1/3) of the total issued shares. Alternatively, a quorum is established if at least half of all shareholders, including proxies, attend the Meeting and collectively hold no less than one-third (1/3) of the total issued shares.

If, after the scheduled time has passed by one (1) hour, the Meeting still fails to meet the quorum requirements; If the Meeting was convened at the request of shareholders, it shall be adjourned; if the Meeting was not convened at the request of shareholders, it shall be rescheduled, and a new notice shall be sent to shareholders at least seven (7) days prior to the new meeting date. The new meeting shall not require a quorum.

The Chairman of the Board shall preside over the Shareholders' Meeting. If the Chairman is absent or unable to perform his duties, the Vice Chairman shall preside. If there is no Vice Chairman or if the Vice Chairman is unable to perform his duties, the Meeting shall elect one attending shareholder to act as the Chairman.

Article 31. Each share carries one voting right. Resolutions of the Shareholders' Meeting shall be passed as follows:

- (1) For regular matters, by a majority vote of shareholders present and vote at the Meeting. In case of a tie, the Chairman of the Meeting shall cast an additional deciding vote.
- (2) In the following cases, by at least three-fourths (3/4) of the votes of shareholders present and eligible to vote:
 - (a) Sale or transfer of all or significant parts of the Company's business to another party.
 - (b) Acquisition or acceptance of transfer of another Company's business or a private company by the Company.

PSGC

- (c) Entering into, amending, or terminating agreements regarding the lease of all or significant parts of the Company's business, authorizing another party to manage the Company's business, or merging with another entity to share profits and losses.
- (d) Amendments to the Memorandum of Association or Articles of Association.
- (e) Increase or reduction of capital or issuance of debentures of the Company.
- (f) Mergers or dissolution of the Company.

Article 32. The Annual General Meeting shall conduct the following business:

- (1) Considering the Board of Directors' report on the Company's operating performance for the past fiscal year.
- (2) Considering and approving the balance sheet and a profit and loss statement for the past fiscal year.
- (3) Considering the allocation of profits and reserves.
- (4) Electing directors in place of those retiring by rotation and determining their remuneration.
- (5) Appointing the auditor and determining the auditor's fees.
- (6) Considering other matters.

Guidelines and Required Identification Documents
for Attending the 2026 Annual General Meeting of Shareholders
(Hybrid Meeting: In-Person and Electronic Attendance)

PSG Corporation Public Company Limited would like to outline the procedures and guidelines for attending the 2026 Annual General Meeting of Shareholders (AGM) in a Hybrid Meeting format (attending in person and via electronic media) as follows:

1) **Attending the AGM in person (Physical Meeting) at Mekha 2 Meeting Room, Grande Centre Point Surawong Bangkok.**

Registration

The Company will begin the registration process for shareholders and/or proxies at 8:00 AM on April 28, 2026, at Mekha 2 Meeting Room, Grande Centre Point Surawong Bangkok. Please refer to the Meeting venue map (Enclosure 11).

Procedures for the Appointment of Proxies:

- General shareholders may use either Proxy Form A or Proxy Form B.
- Shareholders who are foreign investors and have appointed a custodian in Thailand to hold shares on their behalf are recommended to use Proxy Form C.
- Shareholders appointing a proxy must appoint only one proxy to attend the Meeting and cast votes on their behalf. Splitting shares among multiple proxies for separate voting is not permitted.
- Shareholders may appoint one of the independent directors (details provided in Enclosure 7) as their proxy using Proxy Form B (Enclosure 8), specifying their voting instructions for each agenda item.
- To facilitate document review, shareholders may submit the completed proxy form along with supporting documents in advance by April 27, 2026, via e-mail com.sec@psgcorp.co.th or via traditional mail to “Company Secretary Department, PSG Corporation Public Company Limited, 11/1, AIA Sathorn Tower, 9th floor South Sathorn Road, Yannawa, Sathorn, Bangkok 10120”.
- The proxy form must be completed accurately and signed by both the grantor and the proxy, affixed with a THB 20 stamp duty, crossed out, and dated. If the original supporting documents are not in Thai or English, an English translation is required, certified as a true translation by the shareholder or an authorized person of the juristic entity.
- The proxy must present the proxy form and supporting documents at the registration desk on the day of the Meeting, as specified in the “Documents and Evidence to be Presented at the Meeting” section.

Notes: If a shareholder specifies voting instructions for each agenda item, the independent director acting as the proxy will vote as instructed in the proxy form. Shareholders must vote by selecting either “**Approve,**” “**Disapprove,**” or “**Abstain**”; splitting votes for a single agenda item is not allowed.

- Proxy Forms can be downloaded from the Company's website at www.psgcorp.co.th or requested in hard copy from the Company Secretary Department via email at com.sec@psgcorp.co.th or by phone at 02-018-7190-8 starting from April 1, 2026.

Documents and Evidence to Be Presented at the Meeting

● For Individual Shareholders

If attending the meeting in person, the shareholder must present:

- The Notification of Meeting (with QR Code), signed by the shareholder.
- A valid ID card or passport (for foreign shareholders) or other government-issued documents, including evidence of a name or surname change (if applicable).

If appointing a proxy, the following documents must be presented:

- The Notification of Meeting (with QR Code), signed by the proxy.
- A completed and signed proxy form, duly executed by both the grantor and the proxy, with a Baht 20 stamp duty affixed in full.
- A copy of a valid ID card or passport (for foreign shareholders) or other government-issued documents of both the grantor and the proxy, certified as a true and correct copy by the respective individual.

● For Shareholders Who Are Juristic Persons

If the authorized representative of the juristic person attends the meeting in person, they must present:

- The Notification of Meeting (with QR Code), signed by the authorized representative.
- A valid ID card or passport (for foreign representatives) or other government-issued documents of the authorized representative.
- A copy of the juristic person's affidavit, issued by the Ministry of Commerce (no older than six months), certified as a true and correct copy by the authorized representative. The affidavit must confirm that the representative is empowered to act on behalf of the juristic person as its shareholder.

If appointing a proxy, the following documents must be presented:

- The Notification of Meeting (with QR Code), signed by the proxy.
- A completed and signed proxy form, duly executed by both the grantor and the proxy, with a Baht 20 stamp duty affixed in full.
- A copy of a valid ID card or passport (for foreign representatives) or other government-issued documents of both the grantor and the proxy, certified as a true and correct copy by the respective individual.
- A copy of the juristic person's affidavit, issued by the Ministry of Commerce (no older than six months), certified as a true and correct copy by the grantor. The affidavit must confirm that the grantor is empowered to act on behalf of the juristic person as its shareholder.

For Shareholders Who Are Foreign Investors and Have Appointed a Custodian in Thailand as a Share Depository and Keeper

➤ Documents Required from the Custodian:

- The Proxy Form C (as enclosed), duly completed and signed by the authorized representative of the custodian (the grantor) and the proxy, with a stamp duly validly affixed.
- A document confirming that the individual signing the proxy form is authorized to operate a custodian business.
- A copy of the custodian's affidavit (issued within the past year) certified as a true and correct copy by the custodian's authorized representative. The affidavit must confirm that the authorized representative who signed the proxy form is empowered to act on behalf of the custodian. If applicable, the juristic person's seal must be affixed.
- A copy of a valid ID card or passport (for foreign representatives) or other government-issued documents of the custodian's authorized representative, certified as a true and correct copy by the respective individual.

➤ Documents Required from the Shareholder (Foreign Investor):

- A Power of Attorney authorizing the custodian to sign the proxy form on behalf of the shareholder.
- A copy of the shareholder's affidavit (if a juristic person), issued within the past year, certified as a true and correct copy by the shareholder's authorized representative. The affidavit must confirm that the representative who signed the Power of Attorney is empowered to act on behalf of the shareholder. If applicable, the juristic person's seal must be affixed.
- A copy of a valid ID card or passport (for foreign representatives) or other government-issued documents of the shareholder's authorized representative, certified as a true and correct copy by the respective individual.

➤ Documents Required from the Proxy:

- The Notification of Meeting (with QR Code), signed by the proxy.
- A copy of a valid ID card or passport (for foreign proxies) or other government-issued documents of the proxy, certified as a true and correct copy by the respective individual.

2) For shareholders who wish to attend the Meeting via electronic media:

Shareholders who wish to attend the Meeting via electronic media.

Please complete, sign, and attach the required identification documents for verification of the right to attend the Meeting via electronic media as follows:

● For individual shareholders

- Registration Form for attending the AGM through Electronic Media (Enclosure 10), signed by the shareholder. Please clearly provide "your e-mail address and mobile phone number" which will be used for registration.

PSGC

- A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the shareholder, certified as a true and correct copy by him/her.
- **For shareholders who are juristic persons**

The authorized person of the juristic person may attend the meeting via electronic media by him/herself.

 - Registration Form for attending the AGM through Electronic Media (Enclosure 10), signed by the authorized person of the juristic person attending the meeting. Please clearly provide **"your e-mail address and mobile phone number"**, which will be used for registration.
 - A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the authorized person of the juristic person attending the meeting, certified as a true and correct copy by him/her.
 - A copy of an affidavit of the juristic person, issued by the Ministry of Commerce (no longer than six months), certified as a true and correct copy by the authorized person attending the meeting via electronic media. The affidavit must state that the authorized person is empowered to act on behalf of the juristic person as the shareholder.

Kindly submit the registration form for attending the AGM via electronic media along with identification documents (by scanning or photographing) to the Company from April 1, 2026 to April 27, 2026 via e-mail com.sec@psgcorp.co.th or via traditional mail to "Company Secretary Department, PSG Corporation Public Company Limited, 11/1, AIA Sathorn Tower, 9th floor South Sathorn Road, Yannawa, Sathorn, Bangkok 10120". Documents submitted via traditional mail must arrive at the Company by April 27, 2026.

For shareholders who wish to appoint a proxy to attend the Meeting via electronic media:

If shareholders are unable to attend the 2026 Annual General Meeting of Shareholders via electronic media, they may appoint another person as their proxy, including an independent director (as detailed in Enclosure 7 of the invitation to the 2026 Annual General Meeting of Shareholders), to attend the meeting and vote on their behalf.

Procedures for the appointment of a proxy are as follows:

- Complete the Registration Form for attending the AGM through Electronic Media (Enclosure 10). Please clearly provide **the proxy's e-mail address and mobile phone number**, which will be used for registration. (This is required unless appointing the Company's independent directors as a proxy.)
- General shareholders may choose to use either Proxy Form A or Proxy Form B (Enclosure 8).
- Shareholders who are foreign investors and have appointed a custodian in Thailand to act as a share depository and keeper are recommended to use Proxy Form C (Enclosure 8).
- A shareholder appointing a proxy must appoint only one proxy to attend the Meeting and cast votes. The shareholder cannot split his/her number of shares among multiple proxies for separate voting.

PSGC

- If appointing an independent director as a proxy (as detailed in Enclosure 7), please use Proxy Form B (Enclosure 8) and specify the voting instructions for each agenda item. In this case, the Registration Form for attending the AGM through Electronic Media (Enclosure 10) does not need to be submitted.

Notes: If a shareholder specifies voting instructions for each agenda item, the independent director acting as a proxy will cast votes as instructed in the proxy form. Each shareholder must vote by selecting either "Approve," "Disapprove," or "Abstain"; splitting votes is not allowed.

- Please complete and sign the proxy form, which is available for download on the Company's website at <http://www.psgcorp.co.th> / under Investor Relations > Shareholder Information > Shareholders' Meeting. Alternatively, the proxy form enclosed with the invitation to the 2026 Annual General Meeting of Shareholders may be used. The completed and signed proxy form (in case of appointing another person as a proxy) must be affixed with a Baht 20 stamp duty.
- Supporting documents not originally in Thai or English must be translated into English and certified as a true translation by the shareholder or the authorized person of the juristic person.

Required documents for the appointment of proxies:

- **Individual shareholders appointing a proxy:**

1. Registration Form for attending the AGM through Electronic Media (Enclosure 10), signed by the proxy.
2. A correctly and completely filled-in proxy form (any type), signed by the grantor and the proxy, affixed with a Baht 20 stamp duty.
3. A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the grantor, certified as a true and correct copy by the grantor.
4. A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the proxy, certified as a true and correct copy by the proxy.

- **Juristic persons appointing a proxy:**

1. Registration Form for attending the AGM through Electronic Media (Enclosure 10), signed by the proxy.
2. A correctly and completely filled-in proxy form (any type), signed by the grantor and the proxy, affixed with a Baht 20 stamp duty.
3. A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the authorized person, certified as a true and correct copy by the grantor.
4. A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the proxy, certified as a true and correct copy by the proxy.
5. A copy of an affidavit of the juristic person, issued by the Ministry of Commerce (no longer than six months), certified as a true and correct copy by the authorized person as the grantor. The affidavit must state that the authorized person is empowered to act on behalf of the juristic person as the shareholder.

PSGC

- Appointment of proxy in the case of shareholders who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper

- Documents of custodian

- The Proxy Form C (Enclosure 8), correctly and completely filled in, signed by the authorized representative of the custodian (as the grantor), and signed by the proxy, with a Baht 20 stamp duty validly affixed.
- A document confirming that the person who signed the proxy form is authorized to operate the custodian business.
- A copy of the affidavit for the registration of the custodian (issued within the past year), certified as a true and correct copy by the authorized representative of the custodian. The affidavit must state that the authorized representative of the custodian, who signed the proxy form as the grantor, is empowered to act on behalf of the custodian, along with the juristic person's seal (if any).
- A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the authorized representative of the custodian, certified as a true and correct copy by him/her.

- Documents of the shareholder who is a foreign investor.

- A Power of Attorney from the shareholder authorizing the custodian to sign the proxy form on his/her behalf.
- A copy of the affidavit for the registration of the shareholder as a juristic person (issued within the past year), certified as a true and correct copy by the juristic person's representative. The affidavit must state that the juristic person's representative, who signed the Power of Attorney, is empowered to act on behalf of the shareholder, along with the juristic person's seal (if any).
- A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the juristic person's representative, certified as a true and correct copy by him/her.

- Documents of the Proxy

- The Registration Form for attending the AGM through Electronic Media (Enclosure 10), signed by the proxy.
- A copy of a valid ID card or passport (for foreigners) or other government-issued documents of the proxy, certified as a true and correct copy by him/her.

Attending the Meeting via Electronic Media

Once the Company receives all required documents, it will verify them to confirm meeting attendance. Upon completing the verification, Quidlab Co., Ltd. ("Quidlab"), the Company's meeting system control provider, certified by the Electronic Transactions Development Agency (ETDA), will send you an email containing your username, password, and a weblink for logging into the electronic meeting system. The email will be sent to the address provided to the Company.

PSGC

Please keep the username and password confidential and do not disclose them to others. Shareholders acknowledge that attendance, voting, and any actions carried out using the provided username and password shall be deemed as having been lawfully conducted by the shareholder and will have legally binding effects. If the username and password are lost or have not been received by 17:00 hrs. on April 27, 2026, please contact the Company immediately.

Please carefully review the electronic meeting user manual, which will be sent via email along with your username and password from Quidlab. The system will be accessible two hours before the meeting; however, the live streaming/broadcast will begin at 10:00 hrs.

For technical inquiries or issues before or during the meeting, please contact Quidlab via the following channels: Tel 02-013-4322 or 080-008-7616 or E-mail info@quidlab.com or through other channels specified in the email from Quidlab.

3) Voting

During the meeting, shareholders may cast their vote on each agenda item by selecting “Approve,” “Disapprove,” or “Abstain.” If a shareholder does not cast a vote, the system will automatically count it as “Approve.”

Notes:

- In case of a change in title, name, or surname, a certified true copy of the supporting document must be submitted.
- If the submitted documents are incomplete, incorrect, or non-compliant with the stated requirements, the Company reserves the right to reject the registration.
- For proxy granting, the original proxy form, registration form, and all other required documents or evidence proving the status of the shareholder or the shareholder’s representative entitled to attend the 2026 Annual General Meeting of Shareholders must be signed and submitted to the Company via traditional mail to “Company Secretary Department, PSG Corporation Public Company Limited, 11/1, AIA Sathorn Tower, 9th floor, South Sathorn Road, Yannawa, Sathorn, Bangkok 10120”. These documents must arrive at the Company by April 27, 2026, to allow time for review before the meeting. However, shareholders may submit the documents in advance for review via email at: com.sec@psgcorp.co.th
- A shareholder cannot split their shares among multiple proxies for separate voting. The proxy must be granted for the total number of shares held. The only exception is for a custodian acting as a proxy under **Proxy Form C**, which can be downloaded from the Company’s website: <http://www.psgcorp.co.th> under the section Investor Relations >> Shareholder Information >> Shareholders’ Meeting.



4) Submission of Questions Prior to the E-AGM

To protect shareholder rights and ensure the maximum benefit from the meeting, shareholders may submit questions related to meeting agenda items in advance. The inquiry form for the 2026 Annual General Meeting of Shareholders is available for download on the Company's website: <http://www.psgcorp.co.th> under the section Investor Relations >> Shareholder Information >> Shareholders' Meeting and send those questions to the Company's e-mail com.sec@psgcorp.co.th by April 24, 2026.

For inquiries regarding registration and attendance at the meeting, please contact:

Company Secretary Department/ PSG Corporation Public Company Limited

Tel.: 02-018-7190-8 Fax: 02-018-7199 Email: com.sec@psgcorp.co.th

Definition of an Independent Director

PSG Corporation Public Company Limited defines the term “independent director” in accordance with the minimum requirements established by the Securities and Exchange Commission and the Stock Exchange of Thailand, and the Notification of Capital Market Supervisory Board, regarding the application of offering newly issued shares as the following details:

An independent director is a director who has no commercial or related interests that could compromise their ability to make impartial decisions. In accordance with the regulations of the Securities and Exchange Commission, independent directors must meet the following qualifications:

- 1) Must not hold more than 1% of the total shares in the Company, its parent company, subsidiaries, associated companies, major shareholders, or controlling entities. The shareholdings of any related individuals of the independent director will also be considered.
- 2) Must not have been, or currently be, an executive director, employee, staff member, advisor on payroll, or a controlling person of the Company, its parent company, subsidiaries, associated companies, same-level subsidiaries, major shareholders, or controlling entities. This restriction does not apply if the individual has not held such positions for at least two years prior to applying to the SEC Office. However, it does not apply to individuals who have previously served as government officials or advisors to a government unit that is a major shareholder of the Company or a controlling entity.
- 3) Must not be a blood relative or legally registered as a parent, spouse, sibling, or child, including the spouse or child of any other directors, executives, major shareholders, controllers, or individuals nominated as directors, executives, or controlling persons of the Company or its subsidiaries.
- 4) Must not have, or have had, a business relationship with the Company, its parent company, subsidiaries, associated companies, major shareholders, or controlling entities that could impede impartial judgment. They must also not have been, or currently be, a major shareholder or a controlling person of an entity with a business relationship with the Company, its parent company, subsidiaries, associated companies, major shareholders, or controlling entities. This restriction does not apply if the individual has retired from such a position for at least two years prior to applying to the SEC Office.

A "business relationship" as mentioned in the first paragraph, refers to any transaction resulting in financial obligations between the Company and its counterparty amounting to three percent or more of the Company's net tangible assets or at least Baht 20 million, whichever is lower. This includes transactions such as renting or leasing assets or services, providing or receiving financial assistance in the form of loans or guarantees, or using assets as collateral. The valuation of such transactions follows the Capital Market Supervisory Board's Notification on Rules for Connected Transactions. Additionally, debt obligations incurred one year prior to the start of the commercial relationship are also considered.

PSGC

- 5) Must not have served as an auditor of the Company, its parent company, subsidiaries, associated companies, major shareholders, or controlling entities, nor be a shareholder, controlling person, or partner of the Company's contracted audit firm. This restriction does not apply if the individual has retired from such a position for at least two years prior to applying to the SEC Office.
- 6) Must not have provided professional services, such as legal or financial advisory services, or received service fees exceeding Baht 2 million per year from the Company, its parent company, subsidiaries, associated companies, major shareholders, or controlling entities. They must also not be a major shareholder, controlling person, or partner of such a service provider unless they have retired from such a position for at least two years prior to applying to the SEC Office.
- 7) Must not be a director appointed to represent the Company's directors, major shareholders, or shareholders affiliated with a major shareholder.
- 8) Must not operate a business with the same nature as the Company or its subsidiaries that competes directly with them. Additionally, they must not be a significant partner in a partnership, a director involved in management, a staff member, an employee, a consultant receiving a regular salary, or a shareholder owning more than 1% of the total voting shares in another company conducting a similar business in direct competition with the Company or its subsidiaries.
- 9) Must not have any other characteristics that would prevent them from independently expressing opinions on the Company's operations. After being appointed as an independent director, the individual may subsequently be assigned by the Board of Directors, provided they meet the qualifications specified in Clauses 1 to 9, to participate in collective decision-making regarding the operations of the Company, its parent company, subsidiaries, associated companies, same-level subsidiaries, major shareholders, or controlling entities.

PSGC

Profiles of Independent Directors Proposed as Proxies
at the 2026 Annual General Meeting of Shareholders

Name	Position	Age	Address	Conflicts of Interest on the Agenda
1. Souphanh Keomixay, Ph.D.	- Independent Director - Chairman of Nomination and Remuneration Committee	74	530, Unit 37, Nalaow Village, Sikhottabong District, Vientiane, Lao PDR	-
2. Mr. Prapas Vichakul	- Independent Director - Member of Audit Committee	70	51/218 Muang Ake Village, Moo 7, Lak Hok Sub-district, Mueang Pathum Thani District, Pathum Thani, 12000	-
3. Mr. Nopadol Intralib	- Independent Director - Member of Risk Management Committee - Member of Nomination and Remuneration Committee	77	191/12 Soi Ramkhamhaeng 110, Saphan Sung Sub-district, Saphan Sung District, Bangkok 10240	-

หนังสือมอบฉันทะ แบบ ก.
Proxy Form A.
 (แบบทั่วไปซึ่งเป็นแบบที่ง่ายและไม่ซับซ้อน)
 (General and Simple Form)

(ปิดอากรแสตมป์ 20 บาท)

(Please attach stamp duty of Baht 20)

เลขทะเบียนผู้ถือหุ้น _____
 Shareholder registration number

เขียนที่ _____
 Written at
 วันที่ _____ เดือน _____ พ.ศ. _____
 Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อยู่เลขที่ _____ ซอย _____
 I/We _____ Nationality _____ Residing at No. _____ Soi _____
 ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____
 Road _____ Sub-district _____ District _____ Province _____
 รหัสไปรษณีย์ _____
 Postal Code _____

(2) เป็นผู้ถือหุ้นของบริษัท ทีเอสจี คอร์ปอเรชั่น จำกัด (มหาชน) (“บริษัท”)
 Being a shareholder of PSG Corporation Public Company Limited (“Company”)
 โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
 Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows
 หุ้นสามัญ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
 Ordinary share _____ shares and have the rights to vote equal to _____ votes
 หุ้นบุริมสิทธิ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
 Preference share _____ shares and have the rights to vote equal to _____ votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
 Hereby appoint (Please choose one of following)

กรณีเลือกข้อ 1. กรุณาทำเครื่องหมาย
 ✓ ที่ 1. ระบุชื่อผู้รับมอบอำนาจ
 If you make proxy by choosing No.1,
 please mark ✓ at 1. and give the
 details of proxy (proxies).

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
 Name _____ Age _____ years Residing at No. _____
 ถนน _____ ตำบล/แขวง _____ อำเภอ _____
 Road _____ Sub-district _____ District _____
 จังหวัด _____ รหัสไปรษณีย์ _____
 Province _____ Postal Code _____

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
 Name _____ Age _____ years Residing at No. _____
 ถนน _____ ตำบล/แขวง _____ อำเภอ _____
 Road _____ Sub-district _____ District _____
 จังหวัด _____ รหัสไปรษณีย์ _____
 Province _____ Postal Code _____

คนหนึ่งคนใดเพียงคนเดียว
 Anyone of these persons

PSGC

กรณีเลือกข้อ 2. กรุณาทำเครื่องหมาย ✓ ที่ 2. และเลือกกรรมการอิสระคนใดคนหนึ่ง

If you make proxy by choosing No. 2, please mark ✓ at 2. and choose one of these members of the Independent Directors.

2. มอบอำนาจให้กรรมการอิสระคนใดคนหนึ่งของบริษัท คือ
Appoint any one of the following members from the Independent Directors of the Company
- ดร. สุพรรณ แก้วมีชัย Souphanh Keomixay, Ph.D หรือ/Or
 นายประภาส วิชากุล Mr. Prapas Vichakul หรือ/Or
 นายนพดล อินทรليب Mr. Nopadol Intralib

(รายละเอียดประวัติกรรมการอิสระ ปรากฏตามสิ่งที่ส่งมาด้วย 7 ของหนังสือเชิญประชุมสามัญผู้ถือหุ้น ประจำปี 2569) (The details of the members of the Independent Directors of the Company are provided in Enclosure 7 of the Notice for the 2026 Annual General Meeting of Shareholders.)

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบอำนาจคนใดคนหนึ่ง ไม่สามารถเข้าประชุมได้ ให้กรรมการอิสระที่เหลือเป็นผู้รับมอบอำนาจแทนกรรมการอิสระที่ไม่สามารถเข้าประชุม

In the event that any independent director who has been granted a proxy is unable to attend the meeting, the remaining independent directors shall act as the proxy on their behalf.

เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันที่ 28 เมษายน 2569 เวลา 10.00 น. ณ ห้องประชุม เมก้า 2 โรงแรมแกรนด์ เซนเตอร์ พอยต์ สурวงค์ 299 ถนนสุรวงค์ แขวงสุริยวงศ์ เขตบางรัก กรุงเทพมหานคร 10500 ในรูปแบบการประชุมระบบ Hybrid (แบบมาประชุมด้วยตนเองและผ่านสื่ออิเล็กทรอนิกส์) หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As my/our proxy ("proxy") to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders, to be held on April 28, 2026 at 10.00 hrs. at Mekha 2 Meeting Room, Grande Centre Point Surawong Bangkok, 299 Surawong Road, Suriya Wong, Bang Rak, Bangkok 10500, the meeting will be conducted in a hybrid format (both in-person and via electronic means) or on any other date, time, and venue as may be postponed.

กิจการใดที่ผู้รับมอบอำนาจได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบอำนาจไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบอำนาจ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any actions performed by the proxy at this meeting, except in the case where the proxy does not vote in accordance with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/Signedผู้มอบอำนาจ/Grantor
(.....)

ลงชื่อ/ Signedผู้รับมอบอำนาจ/Proxy
(.....)

ลงชื่อ/ Signedผู้รับมอบอำนาจ/Proxy
(.....)

ลงชื่อ Signedผู้รับมอบอำนาจ/Proxy
(.....)

หมายเหตุ/Remarks

ผู้ถือหุ้นที่มอบอำนาจจะต้องมอบอำนาจให้ผู้รับมอบอำนาจเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบอำนาจหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the proxy may appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot divide his/her votes among different proxies to vote separately.

PSGC

หนังสือมอบฉันทะ แบบ ข.

Proxy Form B.

(แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนและตายตัว)

(Form with fixed and specific details authorizing proxy)

(ปิดอากรแสตมป์ 20 บาท)

(Please attach stamp duty of Baht 20)

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อยู่เลขที่ _____ ซอย _____
I/We _____ Nationality _____ Residing at No. _____ Soi _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____
Road _____ Sub-district _____ District _____ Province _____
รหัสไปรษณีย์ _____
Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท พีเอสจี คอร์ปอเรชั่น จำกัด (มหาชน) (“บริษัท”)
Being a shareholder of PSG Corporation Public Company Limited (“Company”)
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows
 หุ้นสามัญ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share _____ shares and have the rights to vote equal to _____ votes
 หุ้นบุริมสิทธิ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preference share _____ shares and have the rights to vote equal to _____ votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one of following)

กรณีเลือกข้อ 1. กรุณาทำเครื่องหมาย
✓ ที่ 1. ระบุชื่อผู้รับมอบอำนาจ
If you make proxy by choosing
No.1, please mark ✓ at 1. and
give the details of proxy (proxies).

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name Age years Residing at No.
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name Age years Residing at No.
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

คนหนึ่งคนเดียวเพียงคนเดียว Anyone of these persons

กรณีเลือกข้อ 2. กรุณาทำเครื่องหมาย
✓ ที่ 2. และเลือกกรรมการอิสระ
คนใดคนหนึ่ง
If you make proxy by choosing No.
2, please mark ✓ at 2. and
choose one of these members of
the Independent Directors.

2. มอบฉันทะให้กรรมการอิสระคนใดคนหนึ่งของบริษัท คือ
Appoint any one of the following members from the Independent Directors of the Company
 ดร. สุพรรณ แก้วมีชัย Souphanh Keomixay, Ph.D หรือ/Or
 นายประภาส วิชากุล Mr. Prapas Vichakul หรือ/Or
 นายพนอล อินทรลิบ Mr. Nopadol Intralib

(รายละเอียดประวัติกรรมการอิสระ ปรากฏตามสิ่งที่ส่งมาด้วย 7 ของหนังสือเชิญประชุมสามัญ
ผู้ถือหุ้น ประจำปี 2569) (The details of the members of the Independent Directors of the Company
are provided in Enclosure 7 of the Notice for the 2026 Annual General Meeting of Shareholders.)

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะคนใดคนหนึ่ง ไม่สามารถเข้าประชุมได้ ให้กรรมการอิสระที่เหลือเป็นผู้รับมอบฉันทะแทนกรรมการอิสระที่ไม่สามารถเข้าประชุม

In the event that any independent director who has been granted a proxy is unable to attend the meeting, the remaining independent directors shall act as the proxy on their behalf.

เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันที่ 28 เมษายน 2569 เวลา 10.00 น. ณ ห้องประชุม เมก้า 2 โรงแรมแกรนด์ เซนเตอร์ พอยต์ สурวงค์ 299 ถนนสุรวงศ์ แขวงสุริยวงศ์ เขตบางรัก กรุงเทพมหานคร 10500 ในรูปแบบการประชุมระบบ Hybrid (แบบมาประชุมด้วยตนเองและผ่านสื่ออิเล็กทรอนิกส์) หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As my/our proxy ("proxy") to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders, to be held on April 28, 2026 at 10.00 hrs. at Mekha 2 Meeting Room, Grande Centre Point Surawong Bangkok, 299 Surawong Road, Suriya Wong, Bang Rak, Bangkok 10500, the meeting will be conducted in a hybrid format (both in-person and via electronic means) or on any other date, time, and venue as may be postponed.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this Meeting, I/we grant my/our proxy to consider and vote on my/our behalf as follows:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy the authority to vote according to my/our desire as follows:

วาระที่ 1 พิจารณารับรองรายงานการประชุมวิสามัญผู้ถือหุ้น ครั้งที่ 1/2568

Agenda 1 To consider and certify the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025.

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 2 รับทราบรายงานผลการดำเนินงานของบริษัทในรอบปีที่ผ่านมา สิ้นสุด ณ วันที่ 31 ธันวาคม 2568

Agenda 2 To acknowledge the report of the Company's operating performance for the year ending December 31, 2025.

(ระเบียบวาระนี้เป็นเรื่องเพื่อทราบ จึงไม่ต้องลงคะแนนเสียง)

(This agenda item is for acknowledgement; therefore, no vote is required)

วาระที่ 3 พิจารณานุมัติงบการเงินประจำปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568

Agenda 3 To consider and approve the Company's Financial Statements for the year ending December 31, 2025.

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intentions as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 4 พิจารณานุมัติจัดสรรเงินกำไรเป็นทุนสำรองตามกฎหมาย และการงดจ่ายเงินปันผล สำหรับผลการดำเนินงานของบริษัทประจำปี 2568

Agenda 4 To consider and approve the appropriation of profit as a legal reserve and the suspension of dividend payment from the Company's operating performance for the year 2025.

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intentions as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 5
Agenda 5

พิจารณาอนุมัติแต่งตั้งกรรมการแทนกรรมการที่ต้องออกตามวาระ

To consider and approve the appointment of the directors replacing those retiring by rotation.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intentions as follows:

เลือกตั้งกรรมการทั้งหมด

Election of all nominated directors

เห็นด้วย

ไม่เห็นด้วย

จดออกเสียง

Approve

Disapprove

Abstain

เลือกตั้งกรรมการเป็นรายบุคคล

Election of each nominated director

1. ชื่อกรรมการ ดร. คำนฉวี อินทร์ธีราช

Director's name: Khammy Inthirath, Ph.D.

เห็นด้วย

ไม่เห็นด้วย

จดออกเสียง

Approve

Disapprove

Abstain

2. ชื่อกรรมการ ดร. ดามพ์ สุกนธทรัพย์

Director's name: Darnp Sukontasap, Ph.D.

เห็นด้วย

ไม่เห็นด้วย

จดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 6
Agenda 6

พิจารณาอนุมัติกำหนดค่าตอบแทนกรรมการ ประจำปี 2569

To consider and approve the directors' remuneration for the year 2026.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intentions as follows:

เห็นด้วย

ไม่เห็นด้วย

จดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 7
Agenda 7

พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนผู้สอบบัญชี ประจำปี 2569

To consider and approve the appointment of the Company's external auditors and fix their remuneration for the year 2026.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intentions as follows:

เห็นด้วย

ไม่เห็นด้วย

จดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 8
Agenda 8

พิจารณาอนุมัติการเปลี่ยนแปลงมูลค่าหุ้นที่ตราไว้ของบริษัทโดยการรวมหุ้น และการแก้ไขเพิ่มเติมหนังสือบริคณห์สนธิของบริษัท ข้อ 4. เพื่อให้สอดคล้องกับการเปลี่ยนแปลงมูลค่าหุ้นที่ตราไว้ของบริษัทโดยการรวมหุ้น

To consider and approve the change in the Company's par value by means of reverse stock split and the amendment of Clause 4. of the Memorandum of Association of the Company to be in line with the change of the Company's par value.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intentions as follows:

เห็นด้วย

ไม่เห็นด้วย

จดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 9
Agenda 9

พิจารณาอนุมัติการลดทุนจดทะเบียนและทุนชำระแล้วของบริษัท และการแก้ไขเพิ่มเติมหนังสือบริคณห์สนธิของบริษัท ข้อ 4. เพื่อให้สอดคล้องกับการลดทุนจดทะเบียนและทุนชำระแล้วของบริษัท

To consider and approve the reduction of the Company's registered and paid-up capital and the amendment of Clause 4. of the Memorandum of Association of the Company to be in line with the reduction of registered and paid-up capital.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intentions as follows:

เห็นด้วย

ไม่เห็นด้วย

จดออกเสียง

Approve

Disapprove

Abstain

PSGC

- วาระที่ 10** พิจารณามติการเปลี่ยนแปลงตราประทับของบริษัท และการแก้ไขข้อบังคับบริษัท ข้อ 44
Agenda 10 To consider and approve the change of the Company's seal and amendment to Article 44 of the Article of Association of the Company.
- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve matters in accordance with my/our intentions as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

- วาระที่ 11** พิจารณาเรื่องอื่นๆ (ถ้ามี)
Agenda 11 Other matters (if any)
- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve matters in accordance with my/our intentions as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

- (5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ถือเป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
If the proxy does not vote in accordance with my/our voting intentions as specified herein, such a vote shall be deemed incorrect and not made on my/our behalf as the Company's shareholders.
- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
In the event that I/we have not specified my/our voting intention on any agenda item, or have not clearly specified it, or in case the meeting considers or passes resolutions on matters other than those specified above, including any amendments or additions of facts, the proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ
Any actions performed by the proxy at this meeting, except in the case where the proxy does not vote in accordance with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ Signedผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remarks

- ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy may appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot divide his/her votes among different proxies to vote separately.
- ในกรณีที่วาระที่พิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

In cases where the statement exceeds those specified above, additional details may be provided in the Attachment to this Proxy Form B.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Attachment to Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ทีเอสจี คอร์ปอเรชั่น จำกัด (มหาชน)

A proxy is granted by a shareholder of PSG Corporation Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันที่ 28 เมษายน 2569 เวลา 10.00 น. ณ ห้องประชุม เมก้า 2 โรงแรมแกรนด์ เซ็นเตอร์ พอยต์ สурวงค์ 299 ถนนสุรวงศ์ แขวงสุริยวงศ์ เขตบางรัก กรุงเทพมหานคร 10500 ในรูปแบบการประชุมระบบ Hybrid (แบบมาประชุมด้วยตนเองและผ่านสื่ออิเล็กทรอนิกส์) หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

At the 2026 Annual General Meeting of Shareholders, to be held on April 28, 2026 at 10.00 hrs. at Mekha 2 Meeting Room, Grande Centre Point Surawong Bangkok, 299 Surawong Road, Suriya Wong, Bang Rak, Bangkok 10500, the meeting will be conducted in a hybrid format (both in-person and via electronic means) or on any other date, time, and venue as may be postponed.

วาระที่ _____ เรื่อง _____

Agenda item no. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ _____ เรื่อง _____

Agenda item no. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ _____ เรื่อง _____

Agenda item no. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ _____ เรื่อง _____

Agenda item no. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

PSGC

แบบหนังสือมอบฉันทะ แบบ ค.

Proxy Form C.

(ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น)

(For the shareholders who are specified in the register as foreign investor and has appointed a custodian in Thailand to be a share depository and keeper)

(ปิดอากรแสตมป์ 20 บาท)

(Please attach stamp duty of Baht 20)

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____

Written at

วันที่ _____ เดือน _____ พ.ศ. _____

Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อยู่เลขที่ _____ ซอย _____
I/We _____ Nationality _____ Residing at No. _____ Soi _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____ จังหวัด _____
Road _____ Sub-district _____ District _____ Province _____
รหัสไปรษณีย์ _____
Postal Code _____

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____

As the custodian of

ซึ่งเป็นผู้ถือหุ้นของบริษัท พีเอสจี คอร์ปอเรชั่น จำกัด (มหาชน) (“บริษัท”)

who is a shareholder of PSG Corporation Public Company Limited (“Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares and have the rights to vote equal to _____ votes as follows
 หุ้นสามัญ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share _____ shares and have the rights to vote equal to _____ votes
 หุ้นบุริมสิทธิ _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preference share _____ shares and have the rights to vote equal to _____ votes

(2) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)

Hereby appoint (Please choose one of following)

กรณีเลือกข้อ 1. กรุณาทำเครื่องหมาย
✓ ที่ 1. ระบุชื่อผู้รับมอบอำนาจ
If you make proxy by choosing
No.1, please mark ✓ at 1. and
give the details of proxy (proxies).

1. ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name Age years Residing at No.
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

หรือ/Or

ชื่อ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
Name Age years Residing at No.
ถนน _____ ตำบล/แขวง _____ อำเภอ _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal Code

คนหนึ่งคนใดเพียงคนเดียว

Anyone of these persons

กรณีเลือกข้อ 2. กรุณาทำเครื่องหมาย ✓ ที่ 2. และเลือกกรรมการอิสระคนใดคนหนึ่ง

If you make proxy by choosing No. 2, please mark ✓ at 2. and choose one of these members of the Independent Directors.

2. มอบฉันทะให้กรรมการอิสระคนใดคนหนึ่งของบริษัท คือ
Appoint any one of the following members from the Independent Directors of the Company

- ดร. สุพรรณ แก้วมีชัย Souphanh Keomixay, Ph.D หรือ/Or
 นายประภาส วิชากุล Mr. Prapas Vichakul หรือ/Or
 นายนพดล อินทรليب Mr. Nopadol Intralib

(รายละเอียดประวัติกรรมการอิสระ ปรากฏตามสิ่งที่ส่งมาด้วย 7 ของหนังสือเชิญประชุมสามัญผู้ถือหุ้น ประจำปี 2569) (The details of the members of the Independent Directors of the Company are provided in Enclosure 7 of the Notice for the 2026 Annual General Meeting of Shareholders.)

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะคนใดคนหนึ่ง ไม่สามารถเข้าประชุมได้ ให้กรรมการอิสระที่เหลือเป็นผู้รับมอบฉันทะแทนกรรมการอิสระที่ไม่สามารถเข้าประชุม

In the event that any independent director who has been granted a proxy is unable to attend the meeting, the remaining independent directors shall act as the proxy on their behalf.

เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันที่ 28 เมษายน 2569 เวลา 10.00 น. ณ ห้องประชุม เมก้า 2 โรงแรมแกรนด์ เซนเตอร์ พอยต์ สรวังค์ 299 ถนนสุรวงศ์ แขวงสุริยวงศ์ เขตบางรัก กรุงเทพมหานคร 10500 ในรูปแบบการประชุมระบบ Hybrid (แบบมาประชุมด้วยตนเองและผ่านสื่ออิเล็กทรอนิกส์) หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As my/our proxy ("proxy") to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders, to be held on April 28, 2026 at 10.00 hrs. at Mekha 2 Meeting Room, Grande Centre Point Surawong Bangkok, 299 Surawong Road, Suriya Wong, Bang Rak, Bangkok 10500, the meeting will be conducted in a hybrid format (both in-person and via electronic means) or on any other date, time, and venue as may be postponed.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We grant my/our proxy to attend this Meeting and cast votes as follows:

มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

Grant all of my/our proxy in accordance with the amount of shares with voting right I/we hold

มอบฉันทะบางส่วน คือ

Grant certain of my/our proxy as follows:

หุ้นสามัญ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง
Ordinary share shares and have the rights to vote equal to votes

หุ้นบุริมสิทธิ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง
Preference share shares and have the rights to vote equal to votes

รวมสิทธิออกเสียงลงคะแนนทั้งหมด _____ เสียง

Total voting right votes

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this Meeting, I/we grant my/our proxy to consider and vote on my/our behalf as follows:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy the authority to vote according to my/our desire as follows:

วาระที่ 1 พิจารณารับรองรายงานการประชุมวิสามัญผู้ถือหุ้น ครั้งที่ 1/2568

Agenda 1 To consider and certify the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025.

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 2 รับทราบรายงานผลการดำเนินงานของบริษัทในรอบปีที่ผ่านมา สิ้นสุด ณ วันที่ 31 ธันวาคม 2568

Agenda 2 To acknowledge the report of the Company's operating performance for the year ending December 31, 2025.

(ระเบียบวาระนี้เป็นเรื่องเพื่อทราบ จึงไม่ต้องลงคะแนนเสียง)

(This agenda item is for acknowledgement; therefore, no vote is required)

PSGC

วาระที่ 3 พิจารณานุมัติงบการเงินประจำปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568

Agenda 3 To consider and approve the Company's Financial Statements for the year ending December 31, 2025.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 4 พิจารณานุมัติจัดสรรเงินกำไรเป็นทุนสำรองตามกฎหมาย และการงดจ่ายเงินปันผล สำหรับผลการดำเนินงานของบริษัทประจำปี 2568

Agenda 4 To consider and approve the appropriation of profit as a legal reserve and the suspension of dividend payment from the Company's operating performance for the year 2025.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 5 พิจารณานุมัติแต่งตั้งกรรมการแทนกรรมการที่ต้องออกตามวาระ

Agenda 5 To consider and approve the appointment of the directors replacing those retiring by rotation.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intentions as follows:

เลือกตั้งกรรมการทั้งหมด
Election of all nominated directors
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

เลือกตั้งกรรมการเป็นรายบุคคล
Election of each nominated director
1. ชื่อกรรมการ ดร. คัมมณี อินทร์ธีราช
Director's name: Khammany Inthirath, Ph.D.
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
2. ชื่อกรรมการ ดร. ดามพ์ สุกนธทรัพย์
Director's name: Darnp Sukontasap, Ph.D.
 เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

วาระที่ 6 พิจารณานุมัติกำหนดค่าตอบแทนกรรมการ ประจำปี 2569

Agenda 6 To consider and approve the directors' remuneration for the year 2026.

ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

PSGC

- วาระที่ 7
Agenda 7
- พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนผู้สอบบัญชีประจำปี 2569**
To consider and approve the appointment of the Company's external auditors and fix their remuneration for the year 2026.
- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve matters in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- วาระที่ 8
Agenda 8
- พิจารณาอนุมัติการเปลี่ยนแปลงมูลค่าหุ้นที่ตราไว้ของบริษัทโดยการรวมหุ้น และการแก้ไขเพิ่มเติมหนังสือบริคณห์สนธิของบริษัท ข้อ 4. เพื่อให้สอดคล้องกับการเปลี่ยนแปลงมูลค่าหุ้นที่ตราไว้ของบริษัทโดยการรวมหุ้น**
To consider and approve the change in the Company's par value by means of reverse stock split and the amendment of Clause 4. of the Memorandum of Association of the Company to be in line with the change of the Company's par value.
- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve matters in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- วาระที่ 9
Agenda 9
- พิจารณาอนุมัติการลดทุนจดทะเบียนและทุนชำระแล้วของบริษัท และการแก้ไขเพิ่มเติมหนังสือบริคณห์สนธิของบริษัท ข้อ 4. เพื่อให้สอดคล้องกับการลดทุนจดทะเบียนและทุนชำระแล้วของบริษัท**
To consider and approve the reduction of the Company's registered and paid-up capital and the amendment of Clause 4. of the Memorandum of Association of the Company to be in line with the reduction of registered and paid-up capital.
- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve matters in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- วาระที่ 10
Agenda 10
- พิจารณาอนุมัติการเปลี่ยนแปลงตราประทับของบริษัท และการแก้ไขข้อบังคับบริษัท ข้อ 44**
To consider and approve the change of the Company's seal and amendment to Article 44 of the Article of Association of the Company.
- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve matters in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- วาระที่ 11
Agenda 11
- พิจารณาเรื่องอื่นๆ (ถ้ามี)**
Other matters (if any)
- ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.
- ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy shall have the right to approve matters in accordance with my/our intention as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- (5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้น ไม่ถูกต้อง และไม่ถือเป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
If the proxy does not vote in accordance with my/our voting intentions as specified herein, such a vote shall be deemed incorrect and not made on my/our behalf as the Company's shareholders.
- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
In the event that I/we have not specified my/our voting intention on any agenda item, or have not clearly specified it, or in case the meeting considers or passes resolutions on matters other than those specified above, including any amendments or additions of facts, the proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

PSGC

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any actions performed by the proxy at this meeting, except in the case where the proxy does not vote in accordance with my/our voting intentions as specified herein, shall be deemed to be the actions performed by myself/ourselves.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ/ Signedผู้รับมอบฉันทะ/Proxy
(.....)

ลงชื่อ Signedผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remarks

- หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
This Proxy form C. is only used for the shareholder who is specified in the register as a foreign investor and has appointed a custodian in Thailand to be a share depository and keeper.
- หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
The documents needed to be attached to this Proxy form are:
 - หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
Power of attorney from the shareholder empowering the custodian to sign this Proxy form on his/her behalf
 - หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)
Document confirming that the person who signed the proxy form is permitted to operate the custodian business
- ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing the proxy may appoint only one proxy to attend the meeting and cast a vote. The shareholder cannot divide his/her votes among different proxies to vote separately.
- ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ
In cases where the statement exceeds those specified above, additional details may be provided in the Attachment to this Proxy Form C.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Attachment to Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท พีเอสจี คอร์ปอเรชั่น จำกัด (มหาชน)

A proxy is granted by a shareholder of PSG Corporation Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันที่ 28 เมษายน 2569 เวลา 10.00 น. ห้องประชุม เมก้า 2 โรงแรมแกรนด์ เซนเตอร์ พอยต์ สูววงค์ 299 ถนนสุรวงศ์ แขวงสุริยวงศ์ เขตบางรัก กรุงเทพมหานคร 10500 ในรูปแบบการประชุมระบบ Hybrid (แบบมาประชุมด้วยตนเองและผ่านสื่ออิเล็กทรอนิกส์) หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

At the 2026 Annual General Meeting of Shareholders, to be held on April 28, 2026 at 10.00 hrs. at Mekha 2 Meeting Room, Grande Centre Point Surawong Bangkok, 299 Surawong Road, Suriya Wong, Bang Rak, Bangkok 10500, the meeting will be conducted in a hybrid format (both in-person and via electronic means) or on any other date, time, and venue as may be postponed.

วาระที่ _____ เรื่อง _____

Agenda item no. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ _____ เรื่อง _____

Agenda item no. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ _____ เรื่อง _____

Agenda item no. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ _____ เรื่อง _____

Agenda item no. Re :

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy shall have the right, on my/our behalf, to consider and approve matters independently as it deems appropriate.

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy shall have the right to approve matters in accordance with my/our intention as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

Guidelines for Downloading
the Invitation to Attend the 2026 Annual General Meeting of Shareholders
and the 2025 Annual Report (Form 56-1 One Report)

The Thailand Securities Depository Co., Ltd., as the securities registrar under the Stock Exchange of Thailand, has developed a system that allows SET-listed companies to send shareholders documents related to the Annual General Meeting of Shareholders and the Annual Report (Form 56-1 One Report) in the form of e-books accessible via QR code. This system enables shareholders to conveniently access the information. The aforementioned documents can be downloaded using the QR code by following the steps below:

For iOS Devices

1. Open the Camera app on your mobile phone.
2. Point the camera at the QR code to scan it.
3. A notification will appear at the top of the screen. Tap the notification to view the invitation to attend the 2026 Annual General Meeting of Shareholders and the 2025 Annual Report (Form 56-1 One Report).

Note:

If the notification does not appear, try using other applications, such as QR Code Reader, Facebook, or LINE, to scan the QR code.

For Android Devices

1. Open an app that supports QR code scanning, such as QR Code Reader, Facebook, or LINE.

To scan the QR Code via Line application

- ➔ Open the LINE app and tap "Add Friend" ➔ Select "QR Code" ➔ Scan the QR Code
2. Scan the QR code to view the invitation to attend the 2026 Annual General Meeting of Shareholders and the 2025 Annual Report (Form 56-1 One Report).

แบบฟอร์มลงทะเบียนสำหรับการเข้าร่วมประชุมสามัญผู้ถือหุ้นผ่านสื่ออิเล็กทรอนิกส์
Registration form for attending the AGM through electronic media

เลขทะเบียนผู้ถือหุ้น..... เขียนที่.....
 Shareholder registration number Written at

วันที่.....เดือน.....พ.ศ.....
 Date Month Year

ข้าพเจ้า.....
 I/We,

สัญชาติ.....อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....
 Nationality Residing at No. Road Sub-district

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....
 District Province Postal Code

อีเมล.....โทรศัพท์มือถือ.....
 E-mail Mobile Phone

หมายเลขบัตรประจำตัวประชาชน/หนังสือเดินทาง.....
 Identification Card/Passport number

เป็นผู้ถือหุ้นของ บริษัท พีเอสจี คอร์ปอเรชั่น จำกัด (มหาชน) (“บริษัท”)
 Being a shareholder of PSG Corporation Public Company Limited (“Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง
 Holding the total number of shares and have the rights to vote equal to votes

ข้าพเจ้าขอยืนยันเข้าร่วมประชุมและลงมติออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันที่ 28 เมษายน 2569 เวลา 10.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ กรุณาส่งลิงค์เข้าร่วมประชุมเฉพาะบุคคล สำหรับเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ตามกฎหมายที่เกี่ยวข้อง โดย

I confirm my attendance and intention to vote at the 2026 Annual General Meeting of Shareholders on April 28, 2026, at 10:00 hrs. via electronic media. Please send an individual link to attend the Meeting in accordance with relevant laws.

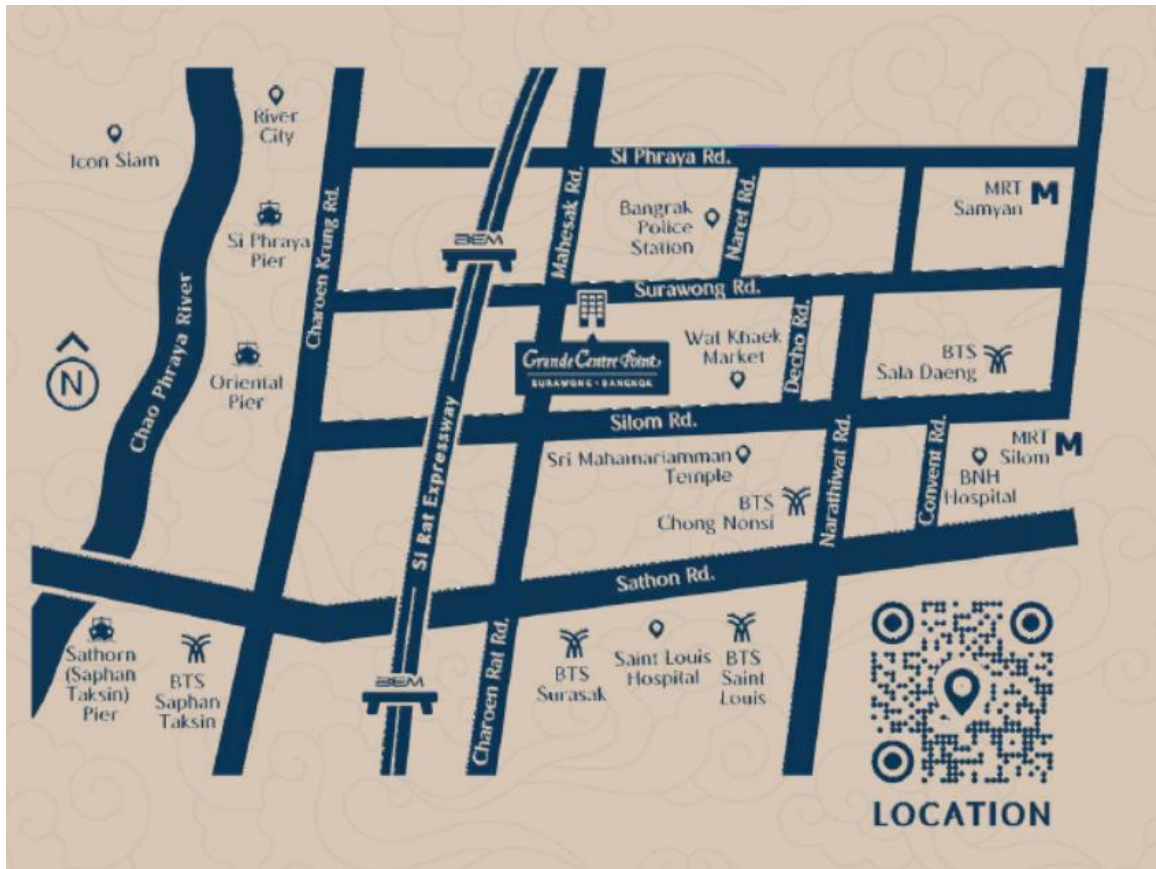
เข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ด้วยตนเองและขอให้บริษัทส่งลิงค์เข้าร่วมประชุมเฉพาะบุคคล เพื่อเข้าร่วมประชุม รวมถึงคู่มือการใช้งานในระบบมาที่ e-mail :
 I will attend the meeting via electronic media myself and kindly request that the Company send the individual link to access the meeting, along with the system access manual, to my email.

มอบฉันทะให้ นาย / นาง / นางสาว
 I hereby authorize Mr. / Mrs. / Miss
 เข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์แทน และขอให้บริษัทส่งลิงค์เข้าร่วมประชุมเฉพาะบุคคล เพื่อเข้าร่วมประชุม รวมถึงคู่มือการใช้งานในระบบมาที่ e-mail :
 to attend the meeting via electronic media on my behalf and request the Company to send the individual link to attend the meeting, along with the system access manual, to my e-mail.

โดยลงทะเบียนแสดงความประสงค์โดยส่งแบบฟอร์มลงทะเบียนนี้มายังบริษัท หรือโดยสแกนหรือถ่ายรูปส่งมาที่อีเมล: com.sec@psgcorp.co.th ภายในวันที่ 27 เมษายน 2569
 Please register by sending this form to the Company, or by scanning or taking a photo of it and sending it to the Email: com.sec@psgcorp.co.th by April 27, 2026.

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder
 (.....)

Map of the 2026 Annual General Meeting of Shareholders' Venue



The 2026 Annual General Meeting of Shareholders of PSG Corporation Public Company Limited will be held on April 28, 2026, at 10:00 hrs. (registration begins at 8:00 hrs.) in the form of a Hybrid Meeting (attending in person or via electronic media) at:
 Mekha 2 Meeting Room, Grande Centre Point Surawong Bangkok,
 Surawong Road, Suriya Wong, Bang Rak, Bangkok

Directions to the Meeting Venue

- BTS Skytrain : Sala Daeng Station, Surasak Station, Saphan Taksin Station

Shuttle Van Service

At Sala Daeng Station

- Take Exit 1
- Wait in front of Don Don Donki (Thaniya Building)
- Shuttle van service operates every 30 minutes, starting from 7:30 hrs.

Remarks:

- Shareholders attending the meeting in person are advised to bring their registration form with a barcode for convenience.
- No gifts will be provided to shareholders or proxies attending the meeting.